



ARNPRIOR

Town of Arnprior
Regular Meeting of Council: January 26th, 2026
Correspondence Package No. I-26-JAN-02

Recommendation:

That the Correspondence Package No. I-26-JAN-02 be received as information and filed accordingly.

General Information Items:

1. Correspondence from the Government of Ontario

- a)** [Ontario Marks One Year Milestone in Primary Care Action Plan](#)
- b)** [Ontario Investing \\$242 Million to Prepare College and University Students for In-Demand Jobs](#)
- c)** [Ontario Investing \\$700 Million in Critical Water Infrastructure to Protect Communities and Support Housing](#)
- d)** [Ontario Investing to Protect Rural Communities](#)

2. Correspondence from the Renfrew County and District Health Unit

- a)** [RDCHU Urges Families to Review, Update and Submit Immunization Records for School-aged Children](#)
- b)** [Overdose Alert for Renfrew County and District](#)

3. Correspondence from the Association of Municipalities of Ontario

- a)** [Managing Communications through Crisis Workshop](#)
- b)** [Watchfile – January 8, 2026](#)
- c)** [Navigating Conflict as an Elected Official](#)
- d)** [Policy Update – Conservation Authority Transformation Advocacy, Bill 75 Submission](#)
- e)** [Stronger Leaders, Stronger Communities](#)

- f) Policy Update – Homelessness Crisis in Ontario Continues to Worsen
- g) Watchfile – January 15, 2026
- h) An Information Session for Youth Considering Running for Municipal Office

4. Correspondence from Other Municipalities

- a) City of Peterborough – Sustainable Funding for Police Services Request
- b) Township of Brudenell, Lyndoch and Raglan – Solve the Crisis and Winter Homelessness Program Support
- c) Township of Brudenell, Lyndoch and Raglan – Affordable Rental Housing
- d) Township of Brudenell, Lyndoch and Raglan – Removing HST/ GST from New Homes to Support Housing Affordability
- e) Municipality of Shuniah – Support Resolution for Bill 9 Municipal Accountability
- f) Township of Perry – Removal of HST & GST from New Homes
- g) City of Stratford – Bill 68, Plan to Protect Ontario Act and ERO Posting 025-1257
- h) Municipality of North Grenville, Merrickville-Wolford Village OPP Detachment Board

5. Correspondence from EORN

- a) EORN Cell Gap Project Monthly Update December 2025

6. Correspondence from mpac

- a) Built for change, ready for what's next

7. Correspondence from Eastern Ontario Wardens' Caucus

- a) The EOWC Announces Chair and Vice-Chair at 2026 Annual General Meeting
- b) The EOWC Champions Regional Priorities and Partnerships at ROMA 2026

8. Correspondence from Arnprior Public Library

- a) Library Programming Updates

Ontario Marks One Year Milestone in Primary Care Action Plan

Province on track to attach every Ontario resident to primary care by 2029

January 12, 2026

[Health](#)

TORONTO — Ontario is marking one year of progress on its \$2.1 billion [Primary Care Action Plan](#), which is already delivering results and connecting more people to convenient care as part of the government's plan to protect Ontario's health-care system. Since the initiative began, Ontario has already attached over 275,000 new patients to a primary care provider, putting the province on track to meet or exceed its target of connecting 300,000 new people to care in 2025-26 and every Ontarian to a primary care provider by 2029.

"Our government is protecting Ontario's health-care system and leading the country with investments that give Ontarians the highest rate of access to a regular health-care provider in Canada," said Sylvia Jones, Deputy Premier and Minister of Health. "I'm incredibly proud of the progress we've made in the first year of our plan as we continue to take bold action to connect every Ontarian to care and help more people live fuller, more active lives."

The government established the Primary Care Action Team (PCAT), led by Dr. Jane Philpott on December 1, 2024, with a mandate to connect every Ontarian to primary care by 2029. Building on this momentum, Ontario launched the Primary Care Action Plan on January 27, 2025, supported by a historic \$2.1 billion provincial investment.

While Ontario continues to lead the country in access to care, the province has set clear goals to close the remaining gap and connect every person to primary care, beginning with clearing the [Health Care Connect](#) waitlist as of January 1, 2025. As of this week, that waitlist has been reduced by more than 75 per cent as the plan continues to hit its targets and deliver faster access to high-quality care.

"Together we are building a primary care system that is comprehensive, convenient and connected for every person in Ontario," said Dr. Jane Philpott, Chair of Ontario's Primary Care Action Team. "With historic investments and strong collaboration, Ontario is making real progress toward ensuring that everyone has timely access to a family doctor, nurse practitioner or primary care team close to home."

Progress under the \$2.1 billion Primary Care Action Plan is supported by a wide range of new government initiatives, focused on strengthening Ontario's health human resources, and enabling the province to meet and exceed its targets including but not limited to the following recent actions:

- **Investing \$110 million in 2024-25 to [expand interprofessional primary care teams](#)**, already connecting more than 490,000 people to care.
- **Investing \$235 million to [fund over 130 new and expanded primary care teams](#)**, connecting 300,000 people, with approximately 55,300 already attached.
- **Investing \$250 million to [add approximately 75 new and expanded teams](#)**, helping 500,000 Ontarians connect to primary care in 2026-27, prioritizing those on the Health Care Connect waitlist.
- **Expanding scopes of practice** for regulated health professionals, such as pharmacists, has helped improve access to health services for Ontarians.
- **Accelerating licensure** for qualified out-of-province and [U.S.-licensed health professionals](#), already attracting over 1,700 new nurses and over 450 doctors to Ontario this year alone.
- **Delivering a once-in-a-generation medical school expansion**, including two new schools and an increased number of medical school seats, resulting in 340 undergraduate and over 550 postgraduate positions to train the next generation of physicians.

Through [Your Health: A Plan for Connected and Convenient Care](#), the Ontario government continues to take bold and decisive action to grow the province's highly skilled health-care workforce and ensure people and their families have access to high-quality care, closer to home, for generations to come.

Quick Facts

- Ontario's [Primary Care Action Team](#) is drawing on best-in-class models of care to implement its action plan, supported by the government's investment of more than \$2.1 billion to connect approximately two million more people to primary care by 2029, which will achieve the government's goal of connecting everyone in the province to primary care.

- Ontario's [Primary Care Act](#) establishes primary care as the foundation of Ontario's health-care system and sets out six clear objectives for Ontario's publicly funded primary care system to ensure people know what they can expect when connecting to primary care.
- According to the Canadian Institute for Health Information, [Ontario leads the country](#) with access to a regular health-care provider.
- Since 2018, Ontario has added nearly 20,000 additional physicians to its health-care workforce, including an over 14 per cent increase in family doctors.
- Under the current Physician Services Agreement, Ontario currently spends over \$20 billion to connect people to doctors, including primary care, specialists, and other services across the province.

Additional Resources

- [Ontario On Track to Hit Key Primary Care Milestone](#)
- [Ontario Connecting 500,000 More People to a Family Doctor and Primary Care Team](#)
- [Ontario Connecting Over 300,000 People to Primary Care Teams](#)
- [Ontario Taking Next Steps to Protect Primary Care](#)
- [Ontario Investing Over \\$1.8 Billion to Connect Every Person in Ontario to a Family Doctor and Primary Care Teams](#)
- [Your Health: A Plan for Connected and Convenient Care](#)

Related Topics

Health and wellness

Get help navigating Ontario's health care system and connecting with the programs or services you're looking for. [Learn more](#)

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Ontario Investing \$242 Million to Prepare College and University Students for In-Demand Jobs

Investment will fund modern classrooms and cutting-edge equipment needed to build a strong, highly skilled workforce

January 13, 2026

[Colleges, Universities, Research Excellence and Security](#)

KINGSTON — The Ontario government is preparing students for the jobs of tomorrow by investing \$242 million to upgrade learning facilities at publicly funded colleges and universities across the province. As part of the government's plan to protect Ontario, this investment will strengthen the province's pipeline of highly skilled workers by ensuring students have access to the latest equipment and state-of-the-art learning spaces to learn the skills they need for good-paying jobs after graduation.

"In the face of economic uncertainty, Ontario's world-class colleges and universities are integral to building and protecting Ontario's future workforce," said Nolan Quinn, Minister of Colleges, Universities, Research Excellence and Security. "Through this investment, our government is ensuring that students have the modern tools and facilities they need to stay on the cutting edge of our critical industries in their future careers."

Today's investment includes:

- \$209.3 million through the Facilities Renewal Program for publicly funded colleges and universities to complete maintenance, repairs and upgrades to existing facilities.
- \$21.6 million through the College Equipment and Renewal Fund for colleges to buy and renew instructional equipment and learning resources.
- \$10.8 million through the Training Equipment and Renewal Fund for universities to renew and buy modern, state-of-the-art equipment and learning resources.

As a shared responsibility, part of the capital infrastructure program requires colleges and universities to make matching contributions. Ontario's colleges and universities can use the funding for major building systems upgrades, heating and ventilating system upgrades, as well as mechanical and electrical system upgrades.

The funds can also be used to buy educational tools, such as modernized computers and software for teaching purposes, specialized equipment, or machinery for use in labs, shops and classrooms.

Minister Quinn made the announcement at Queen's University which is using a portion of their funding to purchase immersive simulation equipment and infrastructure that will provide experiential, collaborative learning opportunities for future health care professionals such as family physicians, nurses and paramedics. Equipment includes high-fidelity mannikins, task trainers (e.g. IV arms), and upgraded AV systems to enhance remote access and asynchronous delivery of course content. These new learning tools will equip health care students with the skills they need to deliver excellent care in eastern Ontario and beyond after finishing their studies.

This investment is building off the record setting funding from the province for the publicly assisted postsecondary sector, including nearly \$1 billion to fund over 100,000 more seats in economy-driving programs such as construction, teaching, nursing, and STEM. By expanding key programs and modernizing learning tools, the government is equipping students to lead, innovate and drive in a rapidly evolving economy.

Quick Facts

- As announced in the [2025 Ontario Budget](#), the government is investing over \$2 billion in capital grants for colleges and universities, protecting Ontario's future workforce by modernizing facilities with upgraded technology, critical repairs and improved energy efficiency.
- The Facilities Renewal Program provides annual funding to help colleges and universities renew and modernize their campuses by repairing and renovating existing facilities, including major building systems upgrades, roof repairs, heating and ventilating system upgrades, and mechanical and electrical system upgrades.
- The College Equipment Renewal Fund provides annual funding to help colleges buy and renew instructional equipment and learning resources, such as specialized equipment, machinery or tools for use in labs, shops and classrooms.
- The Training Equipment and Renewal Fund provides annual funding to help universities buy state-of-the-art equipment that supports in-person or virtual learning, helps to meet industry or business standards, or supports enrolment growth.

Quotes

"We are grateful to the government for its increased investment in medical research and training, as this allows universities to drive innovation and respond to changing health-care demands. At Queen's, this funding will further strengthen our leadership in experiential learning, medical simulation, and AI-enabled education, equipping students and researchers with the skills, technologies, and insight needed to collaborate effectively and ultimately deliver better patient care."

- Patrick Deane
Principal and Vice-Chancellor, Queen's University

"This investment will support colleges as they modernize facilities and equip labour-market aligned programs and further enhance high-priority programs, giving students the skills Ontario's economy needs."

- Maureen Adamson
President and CEO, Colleges Ontario

"This investment will help Ontario's universities provide students with modern, high-quality learning environments aligned with high-demand careers. It will support critical facility upgrades to ensure students have access to state-of-the-art industry-standard, in-person and virtual training that prepares them for the jobs Ontario needs."

- Steve Orsini
President and CEO, Council of Ontario Universities

Additional Resources

[Ontario universities](#)

[Ontario colleges](#)

Related Topics

[Education and apprenticeship](#)

Learn about Ontario's early years, education and training systems. Includes information on child care, elementary schools, secondary schools, colleges, universities, skills training and financial aid. [Learn more](#)

Government

Learn about the government services available to you and how government works.

[Learn more](#)

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Ontario Investing \$700 Million in Critical Water Infrastructure to Protect Communities and Support Housing

Funding will support jobs, unlock new housing opportunities and economic growth in 127 communities across the province

January 16, 2026

Infrastructure

ORILLIA — The Ontario government is investing an additional \$700 million to help 127 municipalities and First Nations communities upgrade and expand aging water infrastructure across the province. The funding comes from the province's Municipal Housing Infrastructure Program (MHIP), which was increased to a total of \$4 billion last year to support the province's goal of getting more shovels in the ground and homes built across Ontario. The funding will flow to recipients through MHIP's Health and Safety Water Stream (HSWS), which now totals \$875 million of the total \$4 billion MHIP. Funding will support access to safe drinking water, housing, job creation and protection for communities in the event of extreme weather events.

"As we continue to navigate economic uncertainty and unwarranted U.S. tariffs, our government is protecting Ontario by investing in critical infrastructure that drives growth, creates jobs and strengthens communities," said Todd McCarthy, Acting Minister of Infrastructure. "Through our historic \$4 billion Municipal Housing Infrastructure Program, we are giving municipalities and First Nations the tools they need to get shovels in the ground and build stronger communities. Our investments will deliver more homes, modernize aging water systems and lay the foundation for long-term prosperity across Ontario."

Minister McCarthy made the announcement in Orillia alongside Minister of Emergency Preparedness and Simcoe North MPP Jill Dunlop. Across Simcoe North, the government is investing up to \$78.4 million in HSWS funding to support five water system projects, including upgrades to Orillia's Fittons Road West Sewage Pumping Station, which will help prevent sewage backups and support future growth. Other HSWS projects in Simcoe North include \$30 million for Ramara, \$29.5 million for Tay Township, \$11.5 million for Penetanguishene and \$4.16 million

for Tiny Township. This funding is in addition to more than \$55 million previously provided to Simcoe North municipalities through the [Housing-Enabling Water Systems Fund \(HEWSF\)](#).

"Through the Municipal Housing Infrastructure Program, our government is delivering real investments that help communities grow safely and sustainably. This increased funding, especially through the Health and Safety Water Stream, will strengthen critical water and wastewater infrastructure, protect public health and support housing in these communities of Simcoe North," said MPP Dunlop. "These improvements will support local jobs, enable responsible development and ensure families have access to safe, reliable services now and for generations to come. I am proud to be part of a government that identifies and supports important infrastructure needs for so many communities across Ontario."

Other recipients of the \$700 million in additional funding through HSWS will be announced locally in the coming weeks. Investing in local infrastructure is part of the government's more than \$220 billion capital plan to protect Ontario by building more transit, highways, hospitals, schools and housing-enabling infrastructure. This is the most ambitious capital plan in Canadian history.

Quick Facts

- In August 2025, [Ontario increased the MHIP to \\$4 billion](#) to speed up construction of homes and core infrastructure, such as roads and water systems. Since its launch in 2024, the MHIP has made about 800,000 more new homes possible.
- The MHIP is comprised of four funding streams: the [Housing-Enabling Water Systems Fund \(HEWSF\)](#), the [Housing-Enabling Core Servicing \(HECS\) Stream](#), the [Health and Safety Water Stream \(HSWS\)](#) and the [Agriculture and Irrigation Stream](#).
- In January 2025, [Ontario announced an initial investment of \\$175 million](#) to launch the HSWS.
- The Housing-Enabling Water Infrastructure lending stream under [Infrastructure Ontario's Loan Program](#) is providing up to \$1 billion in loans to help municipalities build water infrastructure that supports the construction of more homes.

Quotes

"This expanded funding for critical water infrastructure will contribute to strengthening the safety and reliability of water services for First Nations communities. The Health and Safety Water Stream is working to ensure the systems that people rely on are dependable and modern, today and into the future."

- **Greg Rickford**

Minister of Indigenous Relations and First Nations Economic Reconciliation

"Safe and reliable water infrastructure is a key component of economic and community growth in rural communities throughout the province. The additional \$700 million dollars in new investments ensures even more rural municipalities and First Nations will benefit from access to critical water and wastewater infrastructure."

- **Lisa Thompson**

Minister of Rural Affairs

"We sincerely thank the Province of Ontario for their continued support through the Health and Safety Water Stream. This investment is more than infrastructure, it is about improving the daily lives of our residents. By working together with the province, we can ensure safe, reliable water systems that protect public health and strengthen our community for generations to come."

- **Don McIsaac**

Mayor, City of Orillia

"The Township of Tiny is very grateful to the Ontario government for awarding \$4.16 million in funding through MHIP's Health and Safety Water Stream. This funding enables the replacement of a major watermain in the Lafontaine drinking water system, part of a complex series of 16 drinking water systems in the Township. This opportunity helps ease the financial burden of essential infrastructure upgrades for a rural municipality like Tiny, while continuing to protect the delivery of clean, safe drinking water for our community."

**- David Evans
Mayor, Township of Tiny**

"This is incredible news for Tay Township. We are extremely grateful to the Province of Ontario for this timely investment through the Health and Safety Water Stream fund. This funding supports the much-needed expansion of the Victoria Harbour Wastewater Treatment Plant. It is a critical step in addressing current capacity limits and unlocking new housing opportunities. With the plant operating over capacity and development on hold, this investment brings us closer to lifting the freeze that is currently affecting more than 1,500 housing units. We look forward to moving ahead in a way that benefits our current residents and welcomes future families to Tay Township."

**- Ted Walker
Mayor, Tay Township**

"On behalf of the Town of Penetanguishene, I would like to thank the Ontario government for their investment through the Health and Safety Water Stream. I would also like to thank MPP Jill Dunlop for her continued support and advocacy in securing vital funding for our communities. These investments are essential, they ensure communities across the province have access to safe drinking water, reliable wastewater and stormwater systems and responsible water management. This funding supports Penetanguishene's Robert Street West Well Treatment Facility project, expanding our water supply capacity to support future growth, establishing a secondary source of safe drinking water for our residents and adding a new reservoir to help stabilize the distribution system during peak demand."

- Doug Rawson
Mayor, Town of Penetanguishene

"On behalf of the Township of Ramara, I would like to express my deep appreciation and gratitude to Premier Ford, Minister McCarthy and MPP Jill Dunlop for their leadership and support. This incredible investment represents a significant milestone for our community. The funding will allow us to move forward with critical water and wastewater upgrades that protect public health, strengthen climate resilience, safeguard Lake Simcoe and ensure Ramara has the safe, reliable infrastructure needed to support housing stability and long-term growth."

- Basil Clarke
Mayor, Township of Ramara

Additional Resources

- [Municipal Housing Infrastructure Program](#)
- [Ontario Getting Homes and Infrastructure Built Faster and Smarter](#)
- [Province Introducing Legislation to Build Homes and Infrastructure Faster](#)
- [Ontario Builds: Our Infrastructure Plan](#)

Related Topics

Home and housing

Information about housing in Ontario and planning resources for municipalities.

[Learn more](#)

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Ontario Investing to Protect Rural Communities

Province announces second intake of \$20 million Rural Ontario Development Program at annual ROMA (Rural Ontario Municipal Association) conference

January 19, 2026

[Municipal Affairs and Housing](#)

[Transportation](#)

[Infrastructure](#)

[Public and Business Service Delivery and Procurement](#)

[Rural Affairs](#)

[Agriculture, Food and Agribusiness](#)

Toronto — As part of its plan to protect Ontario, the government is launching the second intake of the Rural Ontario Development Program, a [\\$20 million investment](#) to strengthen the economies of rural communities, build infrastructure and keep workers on the job. The announcement was made at the 2026 annual Rural Ontario Municipal Association (ROMA) conference, with applications opening immediately for rural municipalities, businesses, Indigenous groups and not-for-profit organizations.

“In the midst of global economic uncertainty, our government is doubling down on our plan to protect Ontario and its rural communities,” said Premier Doug Ford. “We’re making record investments in rural services and infrastructure, and we’re cutting red tape and keeping costs down to help attract investments and create jobs in rural communities. I appreciate the support and collaboration from ROMA (Rural Ontario Municipal Association) and all our rural communities as we work together to protect workers and their families from tariffs, economic uncertainty and anything else that comes our way.”

Last week, the government also announced an additional [\\$700 million to help 127 municipalities and First Nations communities](#) upgrade and expand aging water infrastructure across the province. The funding comes from the province’s Municipal Housing Infrastructure Program (MHIP), which was increased to a total of \$4 billion last year to support the province’s goal of getting more shovels in the ground and homes built across Ontario. The funding will flow to recipients through MHIP’s (Municipal Housing Infrastructure Program’s) Health and Safety Water

Stream (HSWS), which now totals \$875 million of the total \$4 billion MHIP (Municipal Housing Infrastructure Program). Funding will support access to safe drinking water, housing, job creation and protection for communities in the event of extreme weather events.

ROMA (Rural Ontario Municipal Association) is the rural voice of the Association of Municipalities of Ontario (AMO). The conference is an opportunity for municipal leaders and the province to collaborate on rural priorities, such as housing, infrastructure, transportation, health care and international trade. This year, the Ontario government is holding over 650 meetings with municipalities and municipal organizations from across the province.

“Our government is working to protect the people and families who call rural Ontario home,” said Rob Flack, Minister of Municipal Affairs and Housing. “From making investments in infrastructure, to supporting Ontario farmers, to creating the conditions to get more homes built, we are doing what is needed to keep workers on the job and safeguard the bright future that is in store for our rural communities. Our appreciation goes out to the many municipal partners and ROMA (Rural Ontario Municipal Association) Chair, Christa Lowry, who are working tirelessly to advance these goals alongside us.”

Quick Facts

- The Ministry of Rural Affairs will hold Rural Summits in 2026 to hear about progress and future plans for the prosperity of Rural Ontario, as first detailed in [Enabling Opportunity: Ontario's Rural Economic Development Strategy](#).
- Last year, Ontario announced additional support for the [Ontario Risk Management Program](#), investing \$250 million per year by 2027-28 to help strengthen agri-food sector resilience during market instability.
- Ontario is investing approximately \$583 million this year through the Northern Highways Program, which includes widening Highway 69 from Sudbury to Parry Sound, upgrading Highway 584, and expanding sections of the Trans-Canada Highway from Thunder Bay to Nipigon and Kenora to the Manitoba border.
- Earlier this month, the province [marked a major milestone](#) in its commitment to bring back the Northlander with the arrival of the first of three new Northlander trainsets in Ontario. The Northlander will span 740 kilometres between Timmins and Toronto, with 16 stops along the route, including a connection to Cochrane.

Quotes

"Since it was introduced a year ago, Ontario's Rural Economic Development Strategy is protecting rural communities and helping them to thrive in these uncertain economic times. This strategy, which includes the Rural Ontario Development Program, supports our whole-of-government approach to ensure rural Ontario continues to be the best place to live, work and raise a family."

- Lisa M. Thompson
Minister of Rural Affairs

"Modern water systems and a new Rural Ontario Development Program intake help rural growth and sustainability. This support allows municipalities to fix aging infrastructure, while unlocking our communities' economic potential. When rural Ontario thrives, the entire province prospers. We thank members of the Ontario Government for attending ROMA (Rural Ontario Municipal Association) and we look forward to working together on our shared priorities."

- Christa Lowry
Christa Lowry, Chair, Rural Ontario Municipal Association (ROMA), Mayor, Mississippi Mills

"The ROMA (Rural Ontario Municipal Association) Conference is about the opportunity for municipal and provincial leaders to have meaningful conversations about how we can build a stronger rural Ontario together. Municipalities stand with the province to shield our economy from external pressures. With provincial support, we can protect our quality of life, build more homes, and drive growth in every corner of Ontario."

- Robin Jones
President, Association of Municipalities of Ontario (AMO), Mayor, Village of Westport

"Our government is protecting Ontario by investing up to \$875 million in local water systems through the Municipal Housing Infrastructure Program's Health and Safety Water Stream. This funding builds on previous investments in municipal water infrastructure and will ensure safe, reliable water services for 127 municipalities and First Nations, while protecting communities from extreme weather, supporting housing and keeping workers on the job."

- Todd McCarthy
Acting Minister of Infrastructure

"Our government is committed to protecting our farmers, helping to make their businesses more resilient and competitive – even as they face pressures outside of their control. Increasing annual funding for the Risk Management Program to \$250 million by 2027 will support farmers in responding to market challenges, while also driving progress on our ambitious Grow Ontario Strategy goals."

- Trevor Jones
Minister of Agriculture, Food and Agribusiness

"Our government is making historic investments in northern highway infrastructure as part of our plan to protect Ontario by building a stronger, more resilient economy. These investments will improve traffic flow along critical arteries as our province continues to break down barriers to interprovincial trade and support good-paying jobs for workers and industries across Ontario."

- Prabmeet Sarkaria
Minister of Transportation

"Through the *Buy Ontario Act*, our government is leveraging our procurement spend to keep jobs and our money right here at home. With U.S. tariffs hitting our workers and businesses, we're stepping up to protect Ontario — especially the small and rural businesses that feel it the most. By working together with municipalities, we're building a stronger, more self reliant Ontario."

- Stephen Crawford

Minister of Public and Business Service Delivery and Procurement

Additional Resources

- [Rural Ontario Development Program](#)
- [Municipal Housing Infrastructure Program](#)
- [Grow Ontario Strategy](#)
- [Building More Homes](#)

Related Topics

Business and economy

Information about Ontario's economy and how to do business here. Includes economic development opportunities, research funding, tax credits for business and the Ontario Budget. [Learn more](#)

Home and housing

Information about housing in Ontario and planning resources for municipalities. [Learn more](#)

Rural, agriculture and north

Information about Northern Ontario, agriculture and local food. Learn about funding programs that support rural, northern and Indigenous communities. [Learn more](#)

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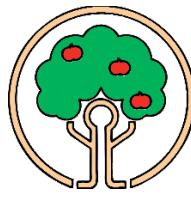
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Renfrew County and District Health Unit
"Optimal Health for All in Renfrew County and District"

For Immediate Release

(Pembroke, Ontario, January 12, 2026)

RCDHU Urges Families to Review, Update and Submit Immunization Records for School-aged Children

Renfrew County and District Health Unit (RCDHU) has started its annual review of immunization records for all students that attend school in Renfrew County and District, as required under the [Immunization of School Pupils Act](#). Keeping routine immunizations up to date is an important precaution to protect children and the community against serious illnesses.

The Immunization of School Pupils Act requires all students attending school in Ontario to be immunized or have a valid exemption for the following nine vaccine-preventable diseases: tetanus, diphtheria, pertussis (whooping cough), polio, measles, mumps, rubella, meningococcal disease, and varicella (for those born after January 1st, 2010).

As part of the review process, immunization notices are being distributed to students who are missing the required vaccines, or whose updated immunizations have not been reported to RCDHU. Students have until February 12, 2026, to update their immunization status and send the information to RCDHU.

If you are a parent/guardian and your child receives an immunization notice, RCDHU is asking you to:

- Review the child's immunization record and the information on the notice
- Contact your health care provider to get updated on any missing immunizations
- Submit any missing vaccinations to RCDHU through one of the following methods:
 - The secure online tool ICON: Immunization Connect Ontario Tool
 - Email: immunization@rcdhu.com
 - Fax: 613-735-3067
 - Phone: 613-732-9436 or 1-833-773-0004
- If you do not have a health care provider, please visit [RCDHU's main Immunization page](#). There, you will find the Online Booking Link to reserve your appointment for [School Immunization Catch-Up Clinics](#) at various locations throughout Renfrew County and district. Please note that RCDHU is also offering immunizations in school for all high school students from grade 9 to 12.

In the spring, a second notice and suspension order will be issued for students whose immunization records remain incomplete or who do not have a valid exemption on file. If records are still not updated, students will be suspended from school. RCDHU will work closely with families to avoid this outcome.

"Routine immunizations prevent serious diseases from spreading in our schools and communities," said Dr. Jason Morgenstern, Medical Officer of Health for RCDHU. "I appreciate families following up on immunization notices, and I'm asking anyone who receives one to update immunizations and records as soon as possible."

For more information on immunization requirements for attending school, visit the [RCDHU's Immunizations for Children webpage](#) or call the Immunization Information Line at 613-732-9436 or 1-833-773-0004.

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Renfrew County & District Drug Strategy

For Immediate Release

(Pembroke, Ontario, January 15, 2026)

Overdose Alert for Renfrew County and District

Renfrew County and District Drug Strategy partners are alerting residents about an increase in overdoses and suspected overdose-related deaths in the Renfrew and Arnprior areas.

Although specific substance(s) related to the overdoses have not been confirmed, it is important to remember that *all* street drugs must be considered highly toxic and potentially fatal.

Friends, family members and individuals who use street drugs can work together to reduce the risk of an overdose by putting the following measures in place:

- **Don't use alone** – If you overdose and are with someone, they can get urgent help.
- **Carry naloxone (Narcan®)** – Naloxone can temporarily reverse an opioid overdose and kits are available for free throughout Renfrew County and District at local pharmacies and other locations. For more information on where to get a kit please visit [this link](#).
- **Don't mix drugs** – Don't mix drugs with other drugs or alcohol, as it puts you at higher risk of overdosing.
- **Go slow** – The quality of street drugs is unpredictable. If you are using street drugs, start by using in small amounts (testers or test doses) to check the strength of what you are using.
- **Know your tolerance and set a limit for yourself** – Risk of overdose increases if you are a new user or have not used in 3 or more days.
- If you have no other choice than to use alone, always call the Overdose Prevention Hotline 1-888-688-6677 ([National Overdose Response Service](#)) to have someone standing by to call for help if needed. A volunteer will check in periodically and call 9-1-1 if there's no response.

Understanding the signs of an overdose can help to save a life. These signs can include, but are not limited to:

- Person can't be woken up.
- Breathing is slow or has stopped.
- Snoring or gurgling sounds.
- Fingernails and lips turn blue or purple.
- Pupils are tiny or eyes are rolled back.

- Body is limp.
- Person may be having a seizure.

It is essential to give naloxone (if available) and call 9-1-1 immediately if you suspect that you or someone else is experiencing an overdose. While opioids like fentanyl are often involved in overdoses, street drugs may contain other substances, including potent tranquilizers for which the overdose reversal drug naloxone is not effective. It is also possible that an individual treated with naloxone may have a re-emergence of the opioid overdose once the naloxone 'wears off', since the duration of action of most opioids exceeds that of naloxone. All overdoses are a medical emergency and calling 9-1-1 is an important step in saving someone's life.

Note that the Good Samaritan Drug Overdose Act can protect you, the person who is overdosing and others at the scene from simple possession charges or breaches in pre-trial release, probation orders, conditional sentences, or parole related to simple possession.

We ask that people who are aware of overdoses assist us by completing RCDHU's anonymous online [Overdose Reporting Form](#), which is used to support tracking overdoses within the community. The Overdose Reporting Form does not ask for any identifying information and can be completed directly on RCDHU's website.

Support is available; the [Renfrew County Addiction Treatment System](#) delivers assessment, counselling and treatment programs to individuals who use substances.

It's ok to not be ok...If you, or someone you know are experiencing feelings of stress, anxiety, grief etc. supports can be accessed [here](#).

- 30 -

Renfrew County and District Health Unit
Fax: 613-735-3067
media@rcdhu.com
www.rcdhu.com

From: AMO Education <events@amo.on.ca>
Sent: Wednesday, January 7, 2026 2:01 PM
To: Group Arnprior
Subject: Crises Aren't Planned. Communication Is.



Crises aren't planned. Communication is.

**Master the message at the
Managing Communications through Crisis Workshop**

March 11-12, 2026

Dear AMO Member,

Municipally elected officials are always at the front lines of their community. Especially during times of crisis.

Crisis can come in many shapes and sizes: fire, extreme weather, the unforeseen, and they can happen at any time. **Knowing how and when to respond is critical to prevent panic, misinformation, and confusion.**

AMO has partnered with [The Loomex Group](#) on an [interactive two-day course](#), that teaches participants how to manage all aspects of crisis communications during an emergency. **This program is limited to 20 participants**, so register now.

[Register Here](#)

During this workshop you'll analyze current events to learn how to develop, master and deliver your own messages with confidence across all forms of media including press conferences, local, national and social media.

For a full description of this workshop, click [here](#).

Limited to 20 participants

Date: March 11-12, 2026 (This is a two day workshop running from 11:00am - 3:00pm)

- \$500 +HST(Individual registration only. For group rates, contact events@amo.on.ca)
- \$75 +HST cancellation fee

Questions? Reach out to events@amo.on.ca.

Inquires: events@amo.on.ca

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CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

From: AMO Communications <communicate@amo.on.ca>
Sent: Thursday, January 8, 2026 10:00 AM
To: Group Arnprior
Subject: AMO Watchfile - January 8, 2026



January 08, 2026

In This Issue:

- Now Hiring: 2026 AMO Policy Intern!
- Last chance to submit your municipal Impact Stories!
- Register for the ROMA Conference now to save time and money.
- New year, new skills: Crisis Communications and Navigating Conflict Relationships.
- Lead Where You Live - A Guide to Running for Municipal Council.
- More Dates! Free workshop series for those seeking re-election & first-time candidates.
- Free Workshop: Everything You Need to Know as an Underrepresented Candidate.
- Blog: Risk Management Trends to Follow in 2026.
- Freedom of Information and Privacy Program Management.
- Sewer & Water Line protection for local homeowners.
- Invitation to participate: Public Service Motivation Study.
- Municipal Student Survey.
- Careers.

AMO Matters

AMO is seeking our 2026 Policy Intern to support AMO's policy development, advocacy and strategic initiatives activities. If you want to provide leadership influencing public policy to advance municipal goals and priorities. Share with your networks, [applications close January 16th, 2026](#).

AMO is developing a public affairs campaign to showcase the people and impact behind municipal work across Ontario – and we want to feature your career profile. From frontline roles to leadership, we want to show what it takes, and who it is, that keeps municipalities running. If you're interested in getting involved or learning more, visit the [Impact Story Submission Guide](#) or email workforce@amo.on.ca.

Education Opportunities

The ROMA 2026 Conference is the perfect way for Ontario's rural leaders to start the year and to join your colleagues for key education and advocacy opportunities. [Register](#) by 4:00PM EST Monday, January 12 to access regular registration rates and save yourself time on-site.

To be more confident in times of crisis and feel comfortable managing local, national, digital and social media to get your message heard, this one's for you. Join this 2 half-day course to learn how to manage all aspects of crisis communications during an emergency. [Register here to save your spot.](#)

Gain skills in building collaborative relationships and negotiating difficult ones. This 2 part, interactive workshop will explore the constructs, traps and pitfalls of conflict relationships, and how to approach, plan and execute relationships successfully. [Register here to save your spot.](#)

The [Lead Where You Live Resource](#) provides key information for anyone running in the 2026 municipal election. This guide will introduce you to some of the key steps in that process. It will also give you a sense of what life is like as an elected member of a municipal council.

If you missed AMO's *Healthy Democracy Leadership Series: Stronger Leaders, Stronger Communities* workshop registration, we are offering more dates to register. It's designed to equip you with the tools, resilience, and confidence to meet the challenges of the political landscape head-on. It's offered at no charge in two streams: first time candidates, and those considering re-election in 2026. [Full details and registration information here.](#)

AMO's [Running for Municipal Office - Everything You Need to Know as an Underrepresented Candidate](#) 90 minute free workshop provides useful insights and strategies to support you in getting your name on the ballot. While this workshop focuses on individuals from underrepresented communities, all are welcome to participate.

LAS

Economic uncertainty, accelerating climate impacts, and the rapid evolution of technology are reshaping how organizations prepare for and respond to risk. Read what trends to follow in 2026 in our [latest blog by ClearRisk](#).

The [LAS FOI and PIA service](#) offered through Vayle will help fulfill FOI requests by ensuring all requirements are covered as mandated by legislation and directives; and help guide your workflow through intake to approval.

The LAS endorsed Sewer & Water Line Warranty service, offered through SLWC, helps residential property owners avoid expensive repair costs for clogs, leaks, and breaks to the water and sewer lines running from their home to the municipal connection. [Learn how your municipality can offer this](#) optional service to your residents.

Municipal Wire*

Dr. Dominika Wranik, Professor and Associate Dean (Research) in the Faculty of Management at Dalhousie University is conducting a 15–20 minute anonymous survey of Canadian public servants examining workplace experiences, motivation, and wellbeing during times of change. Participants may enter a \$300 prize draw. [Click here to take the survey](#).

AMO is partnering with the University of Waterloo's Work-Learn Institute to better understand how municipalities can more effectively attract and retain the next generation. If you've supervised a student – or know someone who has – please forward them this short, [anonymous survey](#) to share their experiences. If you have any questions, please contact WGardiner@amo.on.ca.

Careers

[Asset Management Analyst - City of Belleville](#). Closing Date: January 9, 2025.

[Chief Administrative Officer \(CAO\) - Municipality of Kincardine](#). Closing Date: January 17, 2025.

[Manager, Homelessness Services - County of Simcoe](#). Closing Date: January 19, 2026.

[Director, Community Partnerships, Policy and Business Intelligence - County of Simcoe](#). Closing Date: January 23, 2026.

[Legal and Real Estate Coordinator - King Township](#). Closing Date: January 22, 2026.

[Policy Coordinator - King Township](#). Closing Date: January 23, 2026.

[Procurement Specialist - King Township](#). Closing Date: January 19, 2026.

[Human Resources Assistant - King Township](#). Closing Date: January 23, 2026.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

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From: AMO Education <events@amo.on.ca>
Sent: Thursday, January 8, 2026 1:01 PM
To: Group Arnprior
Subject: Navigating Conflict as an Elected Official | 2-Part Workshop



2-part Workshop: Navigating Conflict as an Elected Official

Dear AMO Member,

With the MANY relationships involved with municipal work, conflict is unavoidable and being able to navigate it successfully is critical.

With the upcoming municipal elections, now is a great time to brush up on these skills and put your best foot forward.

Join us for a 2-part, virtual, interactive workshop on March 4th & 5th from 10:00 am-12:30 pm to learn why relationships may go wrong and how to navigate relationships successfully using practical tips, tools and real-world examples.

[Register Here](#)

Together, we'll explore:

1. The typical patterns of behaviour that give rise to creating “conflict traps” and how to escape from them.
2. The secrets of neuroscience and how this knowledge can give us a heads-up on what we should do in the moment.
3. Understanding conflict styles and how these can create obstacles or pave the way toward collaboration.
4. The importance of moving from a position-based to an interest-based approach to create a win-win, value-add relationship.
5. The roles of empathy and assertiveness in relationship formation.
6. Learning effective and practical communication tools, which include:

- a. Avoiding communication blockers
- b. First words to use
- c. The difference between Acknowledging vs. Agreeing

7. A simple, yet powerful 4-step technique to assist in having better and more collaborative conversations

[Register Here](#)

Dates:

This is a two-day workshop running from 10:00am-12:30pm each day.

March 4 & 5, 2026

- \$330 +HST per session (Individual registration only. For group rates, contact events@amo.on.ca)
- \$75 +HST cancellation fee

Questions? Contact events@amo.on.ca.

Inquiries: events@amo.on.ca

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From: AMO Policy <policy@amo.on.ca>
Sent: Friday, January 9, 2026 1:54 PM
To: Group Arnsprior
Subject: AMO Policy Update – Conservation Authority Transformation Advocacy, Bill 75 Submission



AMO Policy Update – Conservation Authority Transformation Advocacy, Bill 75 Submission

Top Insights

- AMO and Conservation Ontario recommend using an implementation working group (including municipal representatives) to ensure changes to the conservation authority model do not lose what makes them effective: local expertise, strong relationships, and municipal oversight.
- AMO also recommends the province restore 50-50 municipal-provincial funding partnership for conservation authorities and commit to a clear transition plan to maintain long-term stability.
- AMO submitted comments to the Ontario Regulatory Registry on proposed regulatory amendments to police records checks.

Conservation Authority Transformation

AMO and Conservation Ontario (CO) have jointly written a [letter](#) to Minister McCarthy providing feedback on the proposed consolidation of Ontario's Conservation Authorities (CA). AMO is seeking a meeting with Minister

McCarthy to highlight municipal concerns, and will continue to engage with the Ministry to support improvements to the Conservation Authority model.

Complimenting [AMO's separate ERO submission](#), this letter reiterates that AMO and CO support the province's goals to accelerate local approvals, while emphasising that local partnership is key to a successful transformation of the CA model. If consolidation results in regional structures that cover too large a geographic area, communities risk losing what makes CAs effective: local expertise, effective municipal oversight, and strong local relationships.

The letter makes four recommendations to the Province:

1. Work together with an implementation working group (including AMO, CO and select CAs, municipalities, developers, and Indigenous representatives) to jointly develop practical solutions considering:
 - a. Standardized approvals, faster permitting and 'back office' efficiencies
 - b. Funding and governance models
 - c. Transition planning
2. Commit to a clear implementation timeline and transition plan supported by the implementation working group.
3. Share comprehensive financial, operational, and governance impact analysis to support evidence-based decision-making.
4. Restore a 50-50 municipal-provincial funding partnership for CAs, reflecting expanded Provincial role in CA operations while ensuring affordability and long-term stability.

Bill 75 Submission on Police Record Checks

AMO has submitted [comments](#) to the Ontario Regulatory Registry related to [Bill 75, Keeping Criminals Behind Bars Act, 2025](#). Ontario municipalities, and particularly rural and northern communities that rely on the OPP for policing services have faced significant operational challenges due to delays in the processing of police record checks, especially vulnerable record checks.

Municipalities understand the importance of having an efficient and effective police records check process. AMO and its members would welcome standards that improve timeframes and processing times for vulnerable

record checks in order to ensure municipalities can hire and onboard critical service providers and staff in a timely and efficient manner.

An online version of this Policy Update is also available on the [AMO Website](#).

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From: AMO Education <events@amo.on.ca>
Sent: Monday, January 12, 2026 4:31 PM
To: Group Arnprior
Subject: AMO Leadership Series: Winter 2026 Dates Available



AMO's Healthy Democracy Leadership Series: Stronger Leaders, Stronger Communities

If you missed registration for **AMO's Healthy Democracy Leadership Series: Stronger Leaders, Stronger Communities**, we are pleased to offer new dates. This online program is designed to equip you with the tools, resilience, and confidence to meet today's political challenges head-on. The series is offered at no charge in two dedicated streams: one for first-time candidates and one for those considering re-election in 2026.

As Ontario moves toward the 2026 municipal elections, both current elected officials and aspiring candidates are navigating increasing levels of community expectation, online toxicity, and pressures on personal wellbeing. This series provides a supportive, skills-focused environment to strengthen your leadership foundation and reconnect with the values that guide public service.

Developed in partnership with [**Nominee**](#), **Stronger Leaders, Stronger Communities** combines expert facilitation, peer-to-peer dialogue, and practical tools you can apply immediately.

This workshop series is part of [AMO's Healthy Democracy Project](#). To explore more research and resources, visit the Project's website.

Two Streams — Offered at No Charge

Stream 1: Considering Re-Election in 2026

For municipal elected officials preparing their path forward and seeking renewed clarity, confidence, and resilience.

Stream 2: First-Time Candidates for 2026

For community members exploring a run for municipal office and looking to build confidence, understanding, and support before launching a campaign.

Each stream includes four inspiring sessions (you can register for the full series or individual sessions):

- **Session 1—February/March 2026:** Finding Your Why – Leading with Purpose and Authenticity
- **Session 2—March/April 2026:** Praise Your Rivals – Managing Conflict and Building Effective Relationships
- **Session 3—April 2026:** What Matters Most – Prioritizing Mental Health and Wellbeing
- **Session 4—May 2026:** Building Your Movement – Turning Values into Action

[Register here for STREAM 1](#)

[Register here for STREAM 2](#)

What you'll gain by attending these sessions:

- **Clarity of Purpose:** reconnect with your values and what drives you to serve
- **Resilience in Conflict:** handle tough situations with skill and confidence
- **Personal Wellbeing:** prevent burnout and create sustainable leadership practices
- **Stronger Communication:** inspire trust and mobilize authentic community support
- **Practical Tools & Resources:** customized workbooks, scripts, and templates you can use immediately
- **Peer Connection:** build relationships with others also preparing to run in 2026

For more information, click [here](#).

Please email events@amo.on.ca with any questions.

Inquires: events@amo.on.ca

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From: AMO Policy <policy@amo.on.ca>
Sent: Tuesday, January 13, 2026 11:56 AM
To: Group Arnrior
Subject: AMO Policy Update – Homelessness Crisis in Ontario Continues to Worsen



AMO Policy Update – Homelessness Crisis in Ontario Continues to Worsen

Top Insights

- New AMO data shows that 85,000 Ontarians were homeless in 2025, growing more than 8% since the release of our original groundbreaking report on homelessness one year ago.
- AMO stands by the recommendations for action made in 2025 calling for:
 - An investment of an additional \$11 billion over 10 years to boost the supply of supportive, transitional and community housing and increase prevention programs could end chronic homelessness in Ontario.
 - To largely solve the challenge of homeless encampments, an estimated additional \$2 billion over 8 years is needed.
- AMO is also asking for a continuation of the National Housing Strategy and better government coordination and action to increase program outcomes in the most effective manner possible.
- Collaboration between all orders of Government is required to ensure our homelessness and housing dollars are having the biggest impact.

These insights are built out in the [full report](#) along with major findings and key messages in a [summary document](#). To aid in local communications about homelessness, a series of social media information graphics are available [via .zip file](#).

An online version of this Policy Update is also available on the [AMO Website](#).

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From: AMO Communications <communicate@amo.on.ca>
Sent: Thursday, January 15, 2026 10:00 AM
To: Group Arnprior
Subject: AMO Watchfile - January 15, 2026



January 15, 2026

In This Issue:

- Meet AMO's 2026 Youth Fellows.
- Last chance to submit your municipal *Impact Stories!*
- Municipal Information & Data Analysis System (MIDAS) - Important Notice.
- AMO Regional and Single-Tier Caucus Virtual Meet-Up: 2026.
- Missed ROMA Conference registration? Register on-site starting January 18.
- New year, new skills: Crisis Communications and Navigating Conflict Relationships.
- Lead Where You Live - A Guide to Running for Municipal Council.
- More Dates! Free workshop series for those seeking re-election & first-time candidates.
- Free Workshop: Everything You Need to Know as an Underrepresented Candidate.
- Review your Group Health Benefits with the New Year.
- It's 2026! Time to post your Notice of Participation.
- Applications are open: AMCTO-Mitacs MIIP.
- OPPI Employer Readiness Workshop.
- Municipal Student Survey.
- IESO Webinar on Long Lead Time (LLT) Procurement.
- Upcoming Webinar: Low-Carbon Energy Framework.
- Careers.

AMO Matters

Join AMO in welcoming our [2026 AMO Youth Fellows](#) Rebecca Bekele, Akbar Imran, and Allan Buri. AMO's Youth Fellowship Program provides three young people from across the province the opportunity to learn how AMO supports Ontario's 444 municipalities.

AMO is developing a public affairs campaign to showcase the people and impact behind municipal work across Ontario – and we want to feature your career profile. From frontline roles to leadership, we want to show what it takes, and who it is, that keeps municipalities running. If you are interested in participating, this is the last call to complete the [Impact Story Submission Guide](#) and email your submission to workforce@amo.on.ca.

The MMAH FIR system and all associated applications - reporting etc. including the MIDAS data feeds, will be down for a necessary system upgrade beginning on January 30, 2026. The maximum outage

period is January 30, to March 1, 2026, inclusive. [MIDAS](#) will be operational, however no new FIR data will be uploaded during this time.

AMO's Regional and Single Tier Caucus Chair, City of Ottawa Councillor Riley Brockington, is pleased to invite you to this year's Single-Tier Caucus Virtual Meet-Up meet. Scheduled for Monday, February 23 from 10am-12noon, this year's event features insights into AMO government relations and advocacy priorities and conversation with Caucus Chair Riley Brockington and AMO Executive Director, Lindsay Jones. This is an important event to gain insight and share your thoughts. Register [here](#).

Education Opportunities

You can still join rural municipal colleagues and provincial leaders at the ROMA 2026 conference. On-site registration opens Sunday, January 18 at 8:00am. Get there early to access a [full day of Sunday programming](#) starting at 8:30am.

To be more confident in times of crisis and feel comfortable managing local, national, digital and social media to get your message heard, this one's for you. Join this 2 half-day course to learn how to manage all aspects of crisis communications during an emergency. [Register here to save your spot](#).

Gain skills in building collaborative relationships and negotiating difficult ones. This 2 part, interactive workshop will explore the constructs, traps and pitfalls of conflict relationships, and how to approach, plan and execute relationships successfully. [Register here to save your spot](#).

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AMO's [Running for Municipal Office - Everything You Need to Know as an Underrepresented Candidate](#) 90 minute free workshop provides useful insights and strategies to support you in getting your name on the ballot. While this workshop focuses on individuals from underrepresented communities, all are welcome to participate.

LAS

The [LAS Group Benefits program](#) offered by Mosey & Mosey helps reduce your employee group benefit costs. The plan offerings are customizable to your municipality's needs. For more information, you can visit their booth at the ROMA Conference this Sunday and Monday.

It's that time of year again – ensure you comply with the [Canadian Free Trade Agreement](#). If your municipality plans on using one or more LAS [programs and services](#) this year, be sure to post your [Notice of Participation](#) on your procurement website.

Municipal Wire*

Applications are now open for the next intake of the AMCTO-Mitacs Municipal Innovation Internship Program. This program offers municipalities a cost-effective way to identify, advance, and address innovation or research challenges by partnering with a post-secondary student interested in a career in local government. To learn more or to submit an application, [Click Here](#).

OPPI is opening registration for a free in-person workshop that gives employers and managers practical tools to support newly hired planners. The course includes an Employer Handbook (supported by AMO) on management practices that promote inclusion, retention, and long-term success. [Register Here!](#)

AMO is partnering with the University of Waterloo's Work-Learn Institute to better understand how municipalities can more effectively attract and retain the next generation. If you've supervised a student – or know someone who has – please forward them this short, [anonymous survey](#) to share their experiences. If you have any questions, please contact WGardiner@amo.on.ca.

The IESO is [hosting a webinar](#) on January 29 to discuss the design of the upcoming LLT procurement including community engagement requirements, and timelines for municipal support confirmations. You can also register for a [municipal breakout session](#) following the main session.

Pollution Probe and QUEST Canada are hosting a webinar on January 27 at 11:00 to explore a new framework for benefiting from low-carbon energy innovation in Ontario rural, remote and Indigenous communities. Register [here](#).

Careers

[Manager, Regional and Community Engagement - IESO](#). Closing Date: January 27, 2026.

[Chief Administrative Officer - Municipality of Shuniah](#). Closing Date: January 23, 2026.

[Manager By-law Enforcement - Town of Parry Sound](#). Closing Date: February 2, 2026.

[Director of Finance and Administration - Manitoulin Sudbury District Services Board](#). Closing Date: January 21, 2026.

[Executive Assistant, Public Works and Environmental Services - City of Quinte West](#). Closing Date: February 3, 2026.

About AMO

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AMO Contacts

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From: AMO Education <events@amo.on.ca>
Sent: Thursday, January 15, 2026 1:01 PM
To: Group Arnprior
Subject: Calling all Youth! Everything You Need to Know About Running for Municipal Office



An Information Session for Youth Considering Running for Municipal Office

If you are a youth interested in running for municipal council in October 2026, we have a workshop for you! The Association of Municipalities of Ontario (AMO) is offering a series of workshops for young people thinking about running for municipal office in the October 2026 elections.

These sessions will provide insights and strategies to build your understanding and confidence around how to become a candidate and running a campaign.

Facilitated by three current municipal leaders, Natasha Salonen-Mayor of the Township of Wilmot, Cam Wales-Councillor, City of Brockville and Aidan Kallioinen-Councillor, Town of Espanola, you will gain firsthand insight into:

- What to expect running as a candidate and as young person
- Critical strategies for successfully campaigning for municipal office
- Understand what it takes to become a candidate
- Strategies for engagement including communication
- And more!

Dates:

- Wednesday, February 18, 6:30-8:00PM
- Wednesday, March 11, 6:30-8:00PM
- Wednesday, April 15, 6:30-8:00PM

Registration: FREE

See full workshop details [here](#).

[Register Here](#)

Questions? Reach out to events@amo.on.ca.

Inquires: events@amo.on.ca

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**City of
Peterborough**

Office of the City Clerk, City Hall
500 George Street North
Peterborough, Ontario
K9H 3R9

December 3, 2025

Honourable Doug Ford, Premier for the Government of Ontario;
Honourable Michael S. Kerzner, Minister of the Solicitor General;
Honourable Rob Flack, Minister of Municipal Affairs and Housing;
Association of Municipalities of Ontario (AMO);
Mary ten Doeschate, Peterborough Police Services Board Chair; and
Councils of each of Ontario's municipalities.

Subject: Sustainable Funding for Police Services Request

The following resolution, adopted by City Council at its meeting held on November 3, 2025, is forwarded for your consideration.

Moved by Councillor Crowley
Seconded by Councillor Vassiliadis

Whereas municipalities across Ontario are required to maintain a police service; and

Whereas municipalities across Ontario are required to constitute a municipal board to have policing responsibility for the municipality, or enter into a written agreement for an alternate provision of policing services; and

Whereas the City of Peterborough has constituted a municipal board; and

Whereas municipalities, across Ontario, with a police service board, are required to “ensure adequate and effective policing is provided in the area for which they have policing responsibility in accordance with the needs of the population in the area and having regard for the diversity of the population in the area” and

Whereas police service boards within municipalities where court proceedings are conducted are required to ensure the security of judges, other judicial officials, members of the public participating in court proceedings, ensuing the secure



**City of
Peterborough**

custody of persons in custody who are on or about the premises, including persons taken into custody at proceedings; and

Whereas the provision of court security is not part of providing adequate and effective policing; and

Whereas the cost of providing court security is a cost of the municipality, regardless of whether all matters originate within that municipality; and

Whereas municipalities across Ontario are required to have and maintain critical infrastructure, including appropriate police facilities and equipment, to ensure adequate and effective policing is provided; and

Whereas municipalities across Ontario are experiencing increased police operating and capital costs directly related to new compliance and operational standards required under the Community Safety and Policing Act, 2019; and

Whereas these cost increases stem from provincially mandated requirements — including training, certification, technology, reporting, and staffing obligations — necessary to bring local police services into compliance with the Act; and

Whereas municipalities have no discretion in implementing these measures and limited ability to absorb the resulting financial pressures within existing budgets; and

Whereas policing is a provincially legislated responsibility, yet municipalities are bearing the brunt of the costs to implement provincial mandates;

Therefore, be it resolved that:

Council request that the Province of Ontario provide targeted financial assistance to municipalities to offset any additional costs that are directly and demonstrably incurred as a result of compliance with the Community Safety and Policing Act, 2019, and not general increases to police budgets; and

Therefore, be it further resolved that:

Council urge the Province of Ontario to review and reform its current police grant programs to ensure a more equitable distribution of funding to municipalities so that communities with growing populations and expanding service demands receive fair and sustainable provincial support; and

Therefore, be it further resolved that:

Council request that the Province of Ontario provide stable sustainable funding to offset costs associated with the provision of providing court security services; and



City of
Peterborough

That this resolution be forwarded to the Premier of Ontario, the Minister of the Solicitor General, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO), the Peterborough Police Services Board Chair, and all Ontario municipalities for endorsement.

Sincerely,



John Kennedy
City Clerk



Mary ten Doeschate, Chair

Mayor Jeff Leal

Drew Merrett, Vice-Chair

Councillor Gary Baldwin

Steve Girardi

December 18, 2025

City of Peterborough (Sent via email)
500 George St. N.
Peterborough, ON K9H 3R9

Attention: Members of Council

Jasbir Raina, Chief Administrative Officer

Richard Freymond, Commissioner of Finance and Corporate Support Services

John Kennedy, Clerk

Members of Council, Mr. Raina, Mr. Freymond and Mr. Kennedy:

Re: Council Resolution – Stable Funding for Police Service Boards

The Peterborough Police Service Board unanimously passed the following motion at their Board meeting held on December 16, 2025:

Moved by Drew Merrett

Seconded by Jeff Leal

That the Board receive for consideration and endorsement the Peterborough City Council resolution made November 3, 2025 regarding stable funding for Police Service Boards.

Accordingly, the Board sends this letter in support of Council's call for the Province of Ontario to review and reform its current police grant programs to ensure a more equitable distribution of funding to municipalities; the Board believes increased and sustainable funding support from the Province is necessary to ensure the Board can meet its legislated mandate of providing adequate and effective policing in the City of Peterborough.

Sincerely,

Mary ten Doeschate,
Chair

Peterborough Police Service Board

500 Water Street, P.O. Box 2050 Peterborough, Ontario K9J 7Y4

Telephone: 705-876-1122 ext. 220 Fax: 705-876-6005

www.peterboroughpolice.com



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

January 7, 2026

The Honourable Doug Ford, Premier of Ontario
Premier's Office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

RE: Solve the Crisis and Winter Homelessness Program Support

Dear Mr. Ford,

Please be advised that at the Regular Council Meeting on January 7th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Town of Ajax.

Resolution No: 2026-01-07-05

Moved by: Councillor Quade

Seconded by: Councillor Banks

"Be It resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Town of Ajax's resolution regarding Solve the Crisis and Winter Homelessness Program Support as attached.

And further that this resolution be forwarded to the Premier of Ontario, Renfrew Nipissing Pembroke MPP, and all municipalities in Ontario."

Carried.

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



TOWN OF AJAX
65 Harwood Avenue South
Ajax ON L1S 3S9
www.ajax.ca

The Honorable Doug Ford
Premier of Ontario
Legislative Building Queen's Park
Toronto ON M7A 1A1
premier@ontario.ca

Sent by E-Mail

November 19, 2025

Re: Solve the Crisis and Winter Homelessness Program Support

The following resolution was passed by Ajax Town Council at its meeting held on November 17, 2025:

Whereas, we are approaching the cold winter months and the number of people experiencing homelessness in Ajax and Durham Region continues to rise drastically, with more than 1,000 people on Durham Region's by-name list as of August, including specifically 200 people in Ajax seeking support to change their housing status¹; and

Whereas, in September 2024, Ajax Council passed a motion to support Ontario Big City Mayors (OBCM) SolvetheCrisis.ca² campaign requesting that the provincial and federal governments take immediate action to solve the homelessness and mental health crisis gripping our communities; and

Whereas, while the provincial government has provided support for new programs such as Homeless and Addiction Recovery Treatment Hubs (HART Hubs), it does not adequately address the growing crisis and the financial and social impact on municipalities and regions; and

Whereas, according to the Association of Municipalities of Ontario, municipalities are providing 51.5% of the total reported homelessness program funding across all three levels of government, making a significant financial impact on municipal budgets³; and

Whereas, OBCM recently passed a motion at their October Meeting re-iterating the need for provincial support in addressing this crisis by allocating more funding to programs that address chronic homelessness; and

Therefore, be it resolved:

1. That Ajax Council reconfirms their support of the Solve the Crisis Campaign and calls on Ajax residents to join us in appealing to the provincial and federal governments for support by visiting SolveTheCrisis.ca; and
2. That Ajax Council asks that the provincial government to take action on the requests of the Solve the Crisis Campaign that have not been fully addressed including:
 - a. Appoint a responsible ministry and Minister with the appropriate funding and powers as a single point of contact to address the full spectrum of housing needs as well as mental health, addictions and wrap around supports.
 - b. This single Minister must strike a task force with sector representatives including municipalities, health care leaders, first responders, community services, the business community, and the tourism industry to develop an Ontario Action Plan.
 - c. Provide municipalities with the tools and resources to transition those in encampments to more appropriate supports, when deemed necessary.
 - d. Commit to funding the services our unhoused population needs, community by community, to fill in gaps in the system.
 - e. Invest in 24/7 community hubs or crisis centres to relieve pressure on emergency departments and first responders; and
3. That Ajax Council asks that the provincial government prepares a 2025/2026 winter homelessness response plan to help municipalities ensure that we can keep our unsheltered residents who are sleeping outdoors with the services they need to keep them safe in colder weather; and
4. That a copy of this resolution be sent to Doug Ford, Premier of Ontario, Rob Cerjanec, MPP for Ajax, local MPPs across the Region of Durham, Durham Regional Council, all Ontario Municipalities, Ontario Big City Mayors (OBCM).

CARRIED

If you require further information please contact me at 365-885-6983 or Thomas.street@ajax.ca

Sincerely,



Thomas Street
Manager of Legislative Services/Deputy Clerk

Copy: Councillor L. Bower
Councillor R. Tyler Morin
Rob Cerjanec, Ajax MPP
Region of Durham Local MPPs
Durham Regional Council
All Ontario Municipalities
Ontario's Big City Mayors



TOWNSHIP OF BRUDENELL, LYNDOCH AND RAGLAN

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

January 7, 2026

The Honourable Doug Ford, Premier of Ontario
Premier's Office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

RE: Affordable Rental Housing

Dear Mr. Ford,

Please be advised that at the Regular Council Meeting on January 7th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Municipality of Wawa.

Resolution No: 2026-01-07-06

Moved by: Councillor Kauffeldt

Seconded by: Councillor Quade

"Be It resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Municipality of Wawa's resolution regarding Affordable Rental Housing as attached.

And further that this resolution be forwarded to the Premier of Ontario, Renfrew Nipissing Pembroke MPP and MP, and all municipalities in Ontario."

Carried.

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

Tuesday, November 4, 2025

Resolution # RC25177	Meeting Order: 5
Moved by: <i>M. Hefield</i>	Seconded by: <i>Stevens</i>

WHEREAS this council understands that the need for affordable rental housing not only applies to new builds but also to the protection of existing affordable units; and

WHEREAS the removal of rent control in 2018 on any new residential rental unit opened the door to excessive year over year rent increases and the resulting anxiety and mental anguish that come with unpredictable rental costs and loss of housing security; and

WHEREAS the loss of rent control has caused a high number of people across Ontario to be forced out of their homes due to their inability to afford their rent increases; and

WHEREAS without protection from excessive and malicious rent increases, many Wawa renters will also be at risk of being priced out of their own homes; and

WHEREAS unlimited rent increases can be used as a tool by landlords acting in bad faith to remove existing tenants in order to replace them with new tenants at increased rates; and

WHEREAS providing housing stability, maintaining affordable housing stock, and protecting renters from unfair rent increases is of utmost importance to this council.

WHEREAS this council recognizes that landlords are essential to a flourishing and affordable housing system; and

WHEREAS maintaining Northern Ontario as a location that is attractive to landlords is of utmost importance.



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

NOW THEREFORE BE IT RESOLVED that Council of the Corporation of the Municipality of Wawa request the Province of Ontario provide adequate protection against excessive and malicious rent increases for all rental units occupied for residential purposes while maintaining the ability for landlords to operate a viable and sustainable business, and that the Clerk for the Municipality of Wawa send a letter to Honourable Doug Ford Premier of Ontario, MPP Bill Rosenberg, MP Terry Sheehan, and other municipalities throughout Ontario for their endorsement consideration.

RESOLUTION RESULT		RECORDED VOTE	YES	NO
<input checked="" type="checkbox"/>	CARRIED	MAYOR AND COUNCIL		
<input type="checkbox"/>	DEFEATED	Mitch Hatfield		
<input type="checkbox"/>	TABLED	Cathy Cannon		
<input type="checkbox"/>	RECORDED VOTE (SEE RIGHT)	Melanie Pilon		
<input type="checkbox"/>	PECUNIARY INTEREST DECLARED	Jim Hoffmann		
<input type="checkbox"/>	WITHDRAWN	Joseph Opato		

Disclosure of Pecuniary Interest and the general nature thereof.

Disclosed the pecuniary interest and general name thereof and abstained from the discussion, vote and influence.

Clerk: _____

MAYOR - MELANIE PILON

CLERK - MAURY O'NEILL

This document is available in alternate formats.



**TOWNSHIP OF
BRUDENELL, LYNDON AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

January 7, 2026

The Right Honourable Mark Carney P.C., O.C., M.P.
Office of the Prime Minister of Canada
80 Wellington Street
Ottawa, ON K1A 0A2

The Honourable Doug Ford, Premier of Ontario
Premier's Office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

RE: Removing HST/GST from New Homes to Support Housing Affordability

Dear Mr. Ford,

Please be advised that at the Regular Council Meeting on January 7th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Town of Bradford West Gwillimbury.

Resolution No: 2026-01-07-07

Moved by: Councillor Banks

Seconded by: Councillor Quade

"Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Town of Bradford West Gwillimbury's resolution regarding Removing HST/GST from New Homes to Support Housing Affordability as attached.

And further that this resolution be forwarded to the Prime Minister of Canada, Minister of Finance and the Minister of Housing, Infrastructure and Communities; and to the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, our local MP and MPP, the Association of Municipalities of Ontario, and all municipalities in Ontario."

Carried.

Sincerely,

Tammy Thompson

Tammy Thompson
Deputy Clerk, Township of Brudenell, Lyndoch and Raglan



Town of Bradford West Gwillimbury
100 Dissette St., Unit 7&8
P.O. Box 100, Bradford, Ontario, L3Z 2A7
Telephone: 905-775-5366
Fax: 905-775-0153
www.townofbwg.com

October 27, 2025

VIA EMAIL

Re: Removing HST/GST from New Homes to Support Housing Affordability

At its Regular Meeting of Council held on Tuesday, October 21, 2025, the Town of Bradford West Gwillimbury Council approved the following resolution:

Resolution 2025-343

Moved by: Councillor Scott

Seconded by: Councillor Duhaney

WHEREAS housing affordability is one of the most pressing issues facing Ontario families;

WHEREAS the federal government recently announced GST relief for first-time homebuyers on new homes, and the Province of Ontario removed the provincial share of HST on new purpose-built rental housing; and

WHEREAS the current HST rate on new homes in Ontario is 13%, which adds tens of thousands of dollars to the cost of a typical home, e.g. about \$117,000 on a \$900,000 home in Bradford before any existing rebates;

THEREFORE, BE IT RESOLVED that the Council of the Town of Bradford West Gwillimbury calls on the Government of Canada to remove the GST/HST from all new homes purchased as primary residences, and to work in partnership with the Government of Ontario to ensure full elimination of the provincial portion as well; and

BE IT FURTHER RESOLVED that this resolution be circulated to the Prime Minister of Canada, Minister of Finance and the Minister of Housing, Infrastructure and Communities; and to the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, our local MP and MPP, the Association of Municipalities of Ontario, and to all municipalities in Ontario.

CARRIED

Please find enclosed a letter from Mayor James Leduc and Ward 2 Councillor Jonathan Scott.

Thank you for your consideration of this request.

Regards,



Tara Reynolds
Clerk, Town of Bradford West Gwillimbury
(905) 775-5366 Ext 1104
treyolds@townfbwg.com

CC: Hon. Mark Carney, Prime Minister of Canada
Hon. François-Philippe Champagne, Minister of Finance
Hon. Gregor Robertson, Minister of Housing, Infrastructure and Communities
Hon. Doug Ford, Premier of Ontario
Hon. Peter Bethlenfalvy, Minister of Finance, Ontario
Hon. Rob Flack, Minister of Municipal Affairs and Housing, Ontario
Scot Davidson, MP New Tecumseth-Gwillimbury
Hon. Caroline Mulroney, MPP York-Simcoe
Federation of Canadian Municipalities (FCM)
Association of Municipalities of Ontario (AMO)
All Municipalities in Ontario



COUNCIL RESOLUTION

Resolution No.: 22-26

Date: Jan 13, 2026

Moved By: Ron Giardetti

Seconded By: Don Smith

THAT Council hereby receives and supports the resolution from the United Counties of Leeds and Grenville regarding Bill 9, Municipal Accountability Act, 2025;

AND THAT Council directs the Clerk to forward a copy of this resolution to the Honourable Doug Ford, Premier of Ontario, the Honourable Rob Flack, Minister of Municipal Affairs and Housing, The Honourable Lise Vaugeois, MPP Thunder Bay-Superior North, the Honourable Kevin Holland, MPP Thunder Bay-Atikokan, the Association of Municipalities of Ontario (AMO), and all Ontario Municipalities.

Carried

Defeated

Amended

Deferred

Signature

Municipality of Shuniah, 420 Leslie Avenue, Thunder Bay, Ontario, P7A 1X8



The United Counties of Leeds and Grenville

Resolution No. CC- 179 - 2025

Date: December 18, 2025

Moved by

Tony Deschamps

Seconded by

Nancy Peckford

WHEREAS on May 1, 2025, Bill 9, Municipal Accountability Act, 2025, re-introduced legislation originally proposed under Bill 241; and

WHEREAS Bill 9, if passed, would enable the creation of a new, standardized municipal code of conduct, an integrity commissioner inquiry process that would be consistent throughout the province and mandatory code of conduct training for members of council and certain local boards; and

WHEREAS Bill 9, Municipal Accountability Act, 2025, was ordered for a third reading on October 20, 2025; and

WHEREAS the Council of the Corporation of the United Counties of Leeds and Grenville deems it advisable for Bill 9 to be passed promptly.

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the United Counties of Leeds and Grenville calls for Bill 9 to proceed to its third reading forthwith; and

THAT a copy of this resolution be forwarded to The Honourable Doug Ford, Premier of Ontario, The Honourable Rob Flack, Minister of Municipal Affairs and Housing, The Honourable Steve Clark, MPP, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities.

Carried Defeated _____ Deferred _____


Corinna Smith-Gatcke, Warden

THE MUNICIPALITY OF NORTH PERTH
COUNCIL MEETING
Regular Council - Updated



Agenda Number: 7.

Resolution Number 03.01.26

Date: January 12, 2026

Moved By Lee Anne Andriessen

Seconded By Sarah Blazek

THAT: The Council of the Municipality of North Perth supports item 7.22 Township of Perry Resolution re: Removal of HST and GST From New Homes; and

THAT: The Council of the Municipality of North Perth's supporting resolution be circulated to the Prime Minister of Canada, Minister of Finance, Minister of Housing, Infrastructure and Communities, the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, Perth-Wellington MP, Perth-Wellington MPP, AMO, and all municipalities in Ontario.

ACTION ON MOTION:

CARRIED

[Signature]
MAYOR OR OTHER ELECTED OFFICIAL



*The Corporation of the
Township of Perry*

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: December 17, 2025

Resolution No.: 2025- 448

Moved By: Joe Lumley

Seconded By: Paul Sowrey

Be it resolved that the Council of the Township of Perry hereby support the October 21, 2025 resolution of the Town of Bradford West Gwillimbury regarding the removal of the HST/GST from new homes purchased as primary residences to support housing affordability;

And that Council endorse the related November 3, 2025 supporting resolution of the Municipality of South Huron;

And that Council's supporting resolution be circulated to the Town of Bradford West Gwillimbury, Municipality of South Huron, the Prime Minister of Canada, Minister of Finance and the Minister of Housing, Infrastructure and Communities, the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, MP Scott Aitchison and MPP Graydon Smith, AMO, and to all municipalities in Ontario.

Carried: ✓ **Defeated:** _____


Norm Hofstetter, Mayor

RECORDED VOTE

Council	For	Against
Councillors Jim Cushman		
Joe Lumley		
Margaret Ann MacPhail		
Paul Sowrey		
Mayor Norm Hofstetter		



City of Stratford, Corporate Services Department

Clerk's Office

City Hall, P. O. Box 818, Stratford, Ontario N5A 6W1

Tel: 519-271-0250, extension 5237

Email: clerks@stratford.ca

Website: www.stratford.ca

January 15, 2026

Sent by email: doug.fordco@pc.ola.org

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto ON M7A 1A1

Dear Honourable Doug Ford,

Re: Bill 68, Plan to Protect Ontario Act, and ERO Posting 025-1257

At the January 12, 2026, Regular meeting, Stratford City Council considered resolutions from the Upper Thames River Conservation Authority and the Long Point Region Conservation Authority regarding Bill 68 and ERO Posting 025-1257 relating to the proposed boundaries for the regional consolidation of Ontario's conservation authorities.

At the meeting, Stratford City Council adopted the following resolution:

R2026-21

THAT CA-2026-007, being resolutions regarding Bill 68: Plan to Protect Ontario Act, be endorsed.

A copy of the endorsed resolution has been provided below:

WHEREAS the Conservation Authorities Act (1946) enables municipalities to establish local conservation authorities, and when municipalities choose to form such authorities, they assume responsibility for governance and funding through the appointment of a Board of Directors and the provision of an annual levy to cover expenses;

AND WHEREAS the City of Stratford established the Upper Thames River Conservation Authority (initially formed in 1947);

AND WHEREAS local municipalities currently provide approximately 35% of total conservation authority funding, while the Province of Ontario provides approximately 2% (2026 budget);

AND WHEREAS municipalities have governed their respective conservation authorities for decades, tailoring programs and services to local watershed needs, maintaining accountable service standards, and ensuring fair and predictable costs for ratepayers;

AND WHEREAS conservation authorities collectively own and manage thousands of acres of land. Many of these properties were entrusted to the UTRCA for long-term protection, stewardship, and the public good, with the expectation that such lands would be cared for by locally governed conservation authorities;

AND WHEREAS Bill 68 (Schedule 3) proposes the creation of the Ontario Provincial Conservation Agency, a Crown corporation that would assume governance responsibilities and consolidate Ontario's 36 conservation authorities into seven regional authorities, with municipal cost apportionment yet to be defined;

AND WHEREAS the Province already possesses the authority to establish overarching legislation, regulations, and standards through the Conservation Authorities Act and the Ministry of the Environment, Conservation and Parks;

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the City of Stratford calls on the Government of Ontario to maintain local, independent, municipally governed, watershed-based conservation authorities to ensure strong local representation in decisions related to municipal levies, community-focused service delivery, and the protection and management of conservation lands;

AND FURTHER THAT while the City of Stratford supports provincial goals for consistent permit approval processes, shared services, and digital modernization, imposing a new top-down agency structure without strong local accountability and governance risks creating unnecessary cost, red tape, and bureaucracy, thereby undermining efficiency and responsiveness to local community needs;

AND FURTHER THAT the City of Stratford supports efforts to balance expertise, capacity, and program delivery across the province, and requests that the Province work collaboratively with municipalities and local conservation authorities to determine the most effective level of strategic consolidation to achieve both provincial and local objectives;

AND FURTHER THAT a copy of this resolution be sent to:

- the Ontario Minister of Environment, Conservation, and Parks,
- local MPPs,
- Association of Municipalities of Ontario,
- Rural Ontario Municipal Association,
- area Indigenous communities,
- all municipalities,
- Conservation Authorities, and
- Conservation Ontario.

Sincerely,

T. Dafoe

Tatiana Dafoe, Clerk
tdafoe@stratford.ca
519-271-0250 extension 5329

Cc: The Honourable Todd J. McCarthy, Minister of Environment, Conservation, and Parks,
Matthew Rae, Member of Provincial Parliament for Perth – Wellington,
Association of Municipalities of Ontario,
Rural Ontario Municipal Association (ROMA)
All Ontario municipalities,
The Upper Thames River Conservation Authority,
Long Point Region Conservation Authority, and
Conservation Ontario.



MUNICIPALITY OF NORTH GRENVILLE, MERRICKVILLE-
WOLFORD VILLAGE OPP DETACHMENT BOARD
DÉTACHEMENT DE LA OPP MUNICIPALITÉ DE GRENVILLE
NORD, MERRICKVILLE-WOLFORD VILLAGE CONSEIL
GRENVILLE OPP DETACHMENT
DÉTACHEMENT DE LA OPP GRENVILLE

285 County Road 44, Box 130
Kemptville, ON K0G 1J0
T: 613) 258-9569
clerk@northgrenville.on.ca

January 2, 2025

The Honourable Doug Ford
Premier of Ontario

The Honourable Prabmeet Sarkaria
Minister of Transportation
Province of Ontario

RE: Support for Enhanced School Bus Safety and the Implementation of Stop-Arm Camera Systems

Dear Premier Ford and Minister Sarkaria,

On behalf of the Grenville 1 O.P.P. Detachment Board, we are writing to express our strong support for enhanced school bus safety measures across Ontario, including the implementation of school bus stop-arm camera systems and other child-safety technologies.

Illegal passing of stopped school buses remains a persistent and dangerous problem in Ontario, occurring an estimated 30,000 times per day. These violations place children at serious risk and continue to result in preventable injuries and fatalities. Municipalities require additional tools to address this issue effectively and consistently.

The Grenville 1 O.P.P. Detachment Board supports provincial investment in and expansion of school bus stop-arm camera systems under Part XIV.3 (School Bus Camera Systems) of the Highway Traffic Act. These systems have proven effective in deterring dangerous driving behaviour, improving compliance, and enhancing accountability. Provincial funding and support would enable municipalities to implement these technologies equitably and at scale.

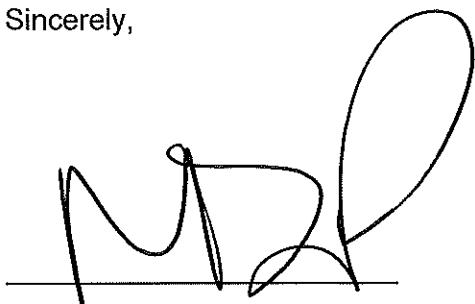
Grenville 1 O.P.P. Detachment Board also proudly supports the Let's Remember Adam – Stop for the School Bus campaign, launched in memory of Adam Ranger, a five-year-old child who tragically lost his life when a driver failed to stop for a school bus displaying its flashing lights and stop arm. Adam's story underscores the urgent need for stronger enforcement, public education, and modern safety solutions to protect children travelling to and from school.

We respectfully call on the Province of Ontario to continue advancing this life-saving work by providing municipalities with the funding mechanisms, legislative support, and implementation guidance necessary to deploy stop-arm cameras and complementary safety technologies province-wide.

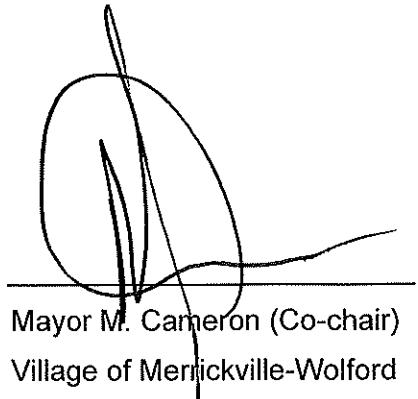
Protecting children is a shared responsibility. With provincial leadership and municipal partnership, we can take meaningful action to prevent further tragedies and ensure Ontario's roads are safer for students and families.

Thank you for your consideration and continued commitment to road safety.

Sincerely,



Mayor N. Peckford (Co-chair)
Municipality of North Grenville



Mayor M. Cameron (Co-chair)
Village of Merrickville-Wolford

cc:

The Honourable Steve Clark, Government House Leader
Association of Municipalities of Ontario (AMO)
Ontario Municipalities

Enclosed: Co-signing Template

[Municipality Name]
[Municipal Address]

[Date]

The Honourable Doug Ford
Premier of Ontario

The Honourable Prabmeet Sarkaria
Minister of Transportation
Province of Ontario

Re: Municipal Support for School Bus Safety and Stop-Arm Camera Systems

Dear Premier Ford and Minister Sarkaria,

On behalf of the **[Council / Municipality / Township / City] of [Municipality Name]**, I am writing to express our strong support for enhanced school bus safety measures across Ontario, including the implementation of school bus stop-arm camera systems and other child-safety technologies.

Illegal passing of stopped school buses remains a serious and widespread issue throughout the province, occurring an estimated 30,000 times per day. These violations place children at unacceptable risk and continue to result in preventable injuries and fatalities. Municipalities require effective, modern enforcement tools to address this dangerous behaviour.

[Municipality Name] supports provincial investment in and expansion of school bus stop-arm camera systems under Part XIV.3 (School Bus Camera Systems) of the *Highway Traffic Act*. These systems have demonstrated success in deterring illegal passing, improving driver compliance, and strengthening accountability. Provincial funding and implementation support would help ensure municipalities of all sizes can deploy this technology equitably.

We also support the Let's Remember Adam – Stop for the School Bus campaign, launched in memory of Adam Ranger, a five-year-old child who tragically lost his life when a driver failed to stop for a school bus displaying its flashing lights and stop arm. This tragedy highlights the urgent need for continued public education, enforcement, and the use of technology to better protect children travelling to and from school.

We respectfully call on the Province of Ontario to provide municipalities with the necessary funding tools, legislative support, and implementation guidance to advance school bus stop-arm camera systems and complementary child-safety initiatives across Ontario.

Protecting children on our roads is a shared responsibility. Through strong provincial leadership and municipal partnership, meaningful progress can be made to prevent further tragedies and enhance road safety for families across Ontario.

Thank you for your attention to this important matter.

Sincerely,

[Name]
[Title – Mayor / Reeve / Warden]
[Municipality Name]

cc:

The Honourable Steve Clark, Government House Leader
Association of Municipalities of Ontario (AMO)
Ontario Municipalities

EORN Cell Gap Project Monthly Update

December 2025

Regional view

	Planned	Completed	New this month
Upgrades to existing towers	311	311	n/a
New towers in service	259	159	6
New co-locations	88	77	8
Land use authority	259	254	1
Please note that this information is collected monthly and is subject to change as the project moves forward.			

Renfrew County

	Planned	Completed	New this month
Upgrades to existing towers	25	25	n/a
New towers in service	47	36	2
New co-locations	11	10	1
Land use authority	47	46	0
Please note that this information is collected monthly and is subject to change as the project moves forward.			

Note: data is updated by Rogers on the 15th of each month. Data provided for this update was received on December 15, 2025.

Renfrew County Uplifts Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C0367	Chalk River	Town of Laurentian Hills	In-service
C1911	Deep River	Town of Laurentian Hills	In-service
C1948	Petawawa	Town of Petawawa	In-service
C4723	Petawawa Blvd. and Festubert Blvd.	Town of Petawawa	In-service
C4724	Petawawa Blvd and Sharon St.	Town of Petawawa	In-service
C4820	Petawawa and Civic Centre	Town of Petawawa	In-service
C3434	Douglas	Township of Adamston-Bromley	In-service
C3425	Eganville	Township of Bonnechere Valley	In-service
C3439	Constant Lake	Township of Bonnechere Valley	In-service
C3049	Calabogie	Township of Greater Madawaska	In-service
C1910	Mackey	Township of Head, Clara and Maria	In-service
C1912	Bisset Creek	Township of Head, Clara and Maria	In-service
C2382	Renfrew Town	Township of Horton	In-service
C3437	Killaloe	Township of Killaloe, Hagarty and Richards	In-service

Renfrew County Uplifts Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C0377	Cobden	Township of Laurentian Valley	In-service
C0414	Pembroke	Township of Laurentian Valley	In-service
C2706	Barry's Bay	Township of Madawaska Valley	In-service
C2914	Combermere	Township of Madawaska Valley	In-service
C3438	Wilno	Township of Madawaska Valley	In-service
C4077	Barry's Bay Town	Township of Madawaska Valley	In-service
C0410	Renfrew	Township of McNab-Braeside	In-service
C7844	Braeside	Township of McNab-Braeside	In-service
C3436	Golden Lake	Township of North Algona Wilberforce	In-service
C2569	Highway 17 and Haley Station	Township of Whitewater Region	In-service
C4088	Highway 17 and Cobden	Township of Whitewater Region	In-service

Renfrew County Co-location Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C4084	Chalk River at Ottawa River	Town of Deep River	2026
C4087	Deep River Town	Town of Laurentian Hills	In-service
C6629	Meilleurs Bay	Town of Laurentian Hills	In-service
C8544	Janet Road at Granzies Lake	Township of Bonnechere Valley	In-service
C6623	Black Donald Lake	Township of Greater Madawaska	In-service
C8470	Highway 41 and Highway 71	Township of Greater Madawaska	In-service
C8478	Trans Canada Highway and Brent Road	Township of Head, Clara and Maria	In-service
C8487	ON-60 and Cardinal Road	Township of Killaloe, Hagarty and Richards	In-service
C6619	Halfway Lake	Township of Madawaska Valley	In-service
C8265	Highway 41 and Greenlake Road	Township of North Algona Wilberforce	In-service
C6754	RioCan Renfrew Centre	Town of Renfrew	In-service

Renfrew County New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8474	Trans Canada Highway at Orange Road	Town of Petawawa	2026
C8265	Colton Road and Quilty Road	Township of Adamston-Bromley	In-service
C8465	ON-60 and Haley Road	Township of Admaston-Bromley	In-service
C8625	Dunmore Road and Barr Line	Township of Admaston-Bromley	In-service
C8623	Opeongo Road West and Klondike Road	Township of Bonnechere Valley	In-service
C8704	O'Connor Road and Wolfe Road	Township of Bonnechere Valley	In-service
C8705	Boldt Road and Donegal Road	Township of Bonnechere Valley	In-service
C8511	Perrault	Township of Bonnechere Valley	In-service
C8622	Corrigan Road and Silver Lake	Township of Bonnechere Valley	In-service
C8497	Hardwood Lake	Township of Brudenell, Lyndoch and Raglan	2026

Renfrew County New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8533	Highway 28 and Little Ireland Road	Township of Brudenell, Lyndoch and Raglan	2026
C8620	Letterkenny Road and Lost Nation Road	Township of Brudenell, Lyndoch and Raglan	2026
C8621	Heins Road and Quadeville Road	Township of Brudenell, Lyndoch and Raglan	2026
C8702	Schutt Road and Wingle	Township of Brudenell, Lyndoch and Raglan	2026
C8706	Quadeville Road and Murk Lake	Township of Brudenell, Lyndoch and Raglan	2026
C8618	Oscar Boehme Road and River Bend Drive	Township of Brudenell, Lyndoch and Raglan	2025
C8619	Rochefort	Township of Brudenell, Lyndoch and Ragland	In-service
C8703	Gorman Lake	Township of Brudenell, Lyndoch and Ragland	In-service
C8713	Long Point Way and Inglis Road	Township of Greater Madawaska	In-service
C8498	Highway 41 and Doorley Creek Road	Township of Greater Madawaska	2026

Renfrew County New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8668	Denzil Lane and Upper Spruce Hedge Road	Township of Greater Madawaska	In-service
C8532	ON-41 and Dunagans Road	Township of Greater Madawaska	In-service
C8711	Glenfield Road and Matawatchan Road	Township of Greater Madawaska	In-service
C8712	Holywell Road and Mt. St. Patrick Road	Township of Grater Madawaska	2025
C8501	Trans Canada Highway and Bissett Creek Road	Township of Head, Clara, Maria	2026
C8531	Trans Canada Highway 17 at Stonecliffe	Township of Head, Clara Maria	In-service
C8637	Jim Barr Road and Mullins Road	Township of Horton	In-service
C8627	Gunns Road and Round Lake Road	Township of Killaloe, Hagarty and Richards	In-service
C8696	Simpson Pit Road and Round Lake Road	Township of Killaloe, Hagarty and Richards	In-service
C6620	Doran and Round Lake Road	Township of Laurentian Valley	In-service
C8473	Forest Lea Road at Pembroke	Township of Laurentian Valley	In-service
C8628	Doran Road and Witt Road	Township of Laurentian Valley	In-service
C8616	Dafoe Road and Micks Road	Township of Madawaska Valley	2026

Renfrew County New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8626	Etmanski Road and Paugh Lake Road	Township of Madawaska Valley	In-service
C8707	Stanley Olsheski Road and Hasanville Lane	Township of Madawaska Valley	In-service
C8615	Kubesheski Road and Siberia Road	Township of Madawaska Valley	In-service
C4086	Highway 17 and Glasgow Station	Township of McNab-Braeside	In-service
C8515	White Lake Road and Mountain View Road	Township of McNab-Braeside	In-service
C8636	River Road and Lochwinnoch Road	Township of McNab-Braeside	In-service
C8512	Deacon	Township of North Algona Wilberforce	In-service
C8624	Connaught Road and Bulger Road	Township of North Algona Wilberforce	In-service
C8635	Kerr Line and Magnesium Road	Township of Whitewater Region	2026
C8630	Branch Trail and Nangor Trail	Township of Whitewater Region	In-service
C8631	Westmeath Road at Westmeath Provincial Park	Township of Whitewater Region	In-service
C8632	La Passe Road and Hawthorne Road	Township of Whitewater Region	In-service
C8633	Zion Line and Pappin Road	Township of Whitewater Region	In-service
C8634	Grants Settlement Road at Grants Settlement	Township of Whitewater Region	In-service

Built for change, ready for what's next

2025 Municipal Partnerships Report

mpac Municipal Property
Assessment Corporation™



Kingston, Ontario

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Lasalle, Ontario

Leadership messages



Alan Spacek
Chair, MPAC Board of Directors

Reflecting on our journey: Building strong communities, together

Throughout 2025, our progress and achievements were driven by strong collaboration with municipalities and a shared commitment to building resilient communities and continuing to deliver exceptional services to Ontarians.

Across the province, we've strengthened partnerships with municipal leaders and changemakers through ongoing dialogue and engagement. From elected officials striving for efficiency to municipal staff seeking the tools and insights to support that mission, it all starts with conversation. These conversations deepen our understanding of municipal priorities and open the door to innovative, data-driven solutions that address the unique challenges facing communities today.

Property assessments are the foundation of municipal taxation and a critical source of information for budgeting and community planning. Each new assessment represents more than numbers – it reflects homes for families, spaces for businesses, and investments that fuel local economies and strengthen communities.

As we look to the future, our focus is clear: proactive collaboration, tailored services, and trusted partnerships that help shape resilient, thriving communities across Ontario. Together, we will continue to support communities today and into the future.

A handwritten signature in blue ink that reads "Alan".



Nicole McNeill
**President and Chief
Administrative Officer**

Built for change, ready for what's next

Evolution is the quiet work of progress. It's steady, intentional, and essential. At MPAC, we've embraced evolution with purpose, so we can stand beside Ontario's municipalities as a partner in progress. From clipboards and paper forms to a fully digital ecosystem, we now deliver faster, smarter, and more accurate property assessments. Together, we've developed tools and insights that help solve local challenges and build the partnerships needed to navigate what's next.

That drive for progress forms the foundation of our 2025–2028 Strategic Plan, which focuses on modernizing how we work, strengthening systems, and delivering real-time data to support planning, budgeting, and service delivery. Creating tools and insights that help solve real challenges remains our priority, because when municipalities succeed, communities thrive.

In 2025, we partnered with municipalities to address the challenges you told us matter most: reducing inquiry volumes, improving access to data, and supporting environmental goals through digital solutions. That commitment drove action: we conducted **310,000** property inspections, processed **176,000** building permits, and completed **18,000** severances and consolidations, which contributed to over **\$41 billion** in new assessment being added to municipal rolls.

These numbers tell a clear story: our partnership is active, growing, and focused on delivering practical value. Whether it's accessing real-time property data, forecasting growth, or improving service delivery, we work hard every day to ensure your investment translates into better tools and outcomes for your communities.

As you read this report, I also encourage you to explore the rest of our [**operational highlights**](#) for a closer look at the work powering our progress and the foundation it creates for the future.

MPAC is built for change and ready to help municipalities move forward with confidence. With the right insights and a shared commitment to progress, we can shape what comes next, together.

A handwritten signature in blue ink that appears to read "Nicole".



About MPAC

mpac[™]

Across Ontario, municipalities are leading through change, from adapting to new demands to planning for growth, building resilient communities, and everything in between. The pace is fast, the challenges are complex, and the decisions made today shape the future.

This is where MPAC comes in. We're built by design to help municipalities navigate these complexities with our property data, insights and analytics, and tools. Whether responding to provincial priorities, driving evidence-based planning, or delivering services more efficiently, we're here to help you succeed.

We work alongside you, proactively, collaboratively, and with purpose. Our services are tailored to your needs, our partnerships are grounded in trust, and our focus is always on helping you serve your communities.

This report highlights how MPAC supported Ontario's **444** municipalities in 2025 through shared goals, responsive service, and a commitment to building stronger, data-informed communities. Grounded in collaboration, built on trust, and focused on what's next, MPAC continues to be a strategic business partner, delivering what's needed today and evolving to meet the needs of tomorrow's challenges.





Who we are

MPAC (Municipal Property Assessment Corporation) is Ontario's property expert – an independent, not-for-profit corporation responsible for maintaining the province's property inventory. Proudly Canadian, we are the largest assessment jurisdiction in North America, maintaining an inventory of nearly **5.74 million** properties valued at approximately **\$3.2 trillion**.

Each year, municipalities pay a proportionate share of MPAC's operational costs based on the number and value of their properties relative to the rest of Ontario. Our property assessment work forms the foundation of Ontario's property tax system, informing municipal budgeting, infrastructure planning, and community growth.

We deliver accurate, impartial assessments that reflect market conditions as of the legislated valuation date, and provide data-driven insights that help municipalities, governments, and property owners make informed decisions.

From property inspections and sales analysis to managing assessment requests and appeals, MPAC ensures fairness and integrity in every step. Guided by our values of accountability, transparency, customer-focus, innovation, and inclusion, we are committed to building trust and supporting thriving communities across Ontario.

Windsor, Ontario

Our mandate in motion

Property assessments are the foundation of municipal taxation, providing the revenue municipalities rely on to deliver essential services, from roads and transit to emergency response and community programs. Accurate assessments also inform long-term budgeting and infrastructure planning, helping municipalities allocate resources effectively and plan for growth. Every new assessment represents not just a number, but the capacity to invest in housing, services, and amenities that strengthen communities.

Our team is always eager to learn more about the communities where we work and live, ensuring our efforts align with municipal priorities and needs. We're committed to helping you in managing your assessment base. Understanding how new assessment and forecasting work under the Service Level Agreement provides valuable insights that municipalities can leverage.

Capturing growth through collaboration

Starting in early 2025, MPAC worked closely with the Town of Aylmer in Elgin County to help increase their new assessment captured, exceeding expectations and supporting the Town's long-term growth and financial stability.

Through ongoing meetings with the Town's staff, MPAC's Municipal and Stakeholder Relations team focused on understanding local needs, monitoring new assessment activity, and ensuring assessors had up-to-date information on building permits, plans, and key occupancy dates. Throughout the year, new assessment forecast reports and Service Level Agreement commitments were closely tracked and shared with the Town. This collaboration enabled both

teams to stay aligned on timelines and priorities, ensuring new assessment was added efficiently and accurately.

When budget pressures arose in the fall, the Town asked MPAC to explore opportunities to exceed the original forecast. The result: MPAC achieved **166%** of the original 2025 forecast, with the Service Level Agreement commitment adding **96%** of the Town's new assessment to the roll within one year of occupancy.

This partnership demonstrates the impact of open communication, shared goals, and a commitment to supporting municipal outcomes.

“

The Town of Aylmer is very grateful for the partnership that we have with MPAC and work very closely with our Account Manager, Brenda Slater and Regional Manager, Anne Haines to ensure our area's exponential growth is reflected in a timely and accurate way. Every effort MPAC makes to capture new assessment quickly helps stabilize our tax rate year-over-year and supports affordability for our residents.

Our Municipal and Stakeholder Relations team understands the pressures that we have at the municipal level with Strong Mayor Powers and the challenges that small towns face with funding growth in the interim. Their responsiveness and collaboration have helped us move forward with confidence. The past two years have also been incredibly demanding for MPAC's local assessors as they've kept pace with record levels of growth and ensured material changes are captured for our 2026 budget. Their hard work and dedication are deeply appreciated. The increased assessment revenue and growth projections will help fund key local priorities, including upgrades to our outdoor pool and swimming programs in partnership with the YWCA as well as costs for police services and local conservation authority levies. We appreciate the continued partnership and the shared commitment to helping our community grow.

Heather Sachs | Director of Financial Services and Treasurer, Town of Aylmer

”

2025 operational highlights

\$41.4 billion

new assessment added to municipal rolls

5.74 million

total properties in Ontario inventory

\$3.2 trillion

estimated total assessed value in Ontario

618,360

Property Assessment Notices mailed

310,017

property inspections

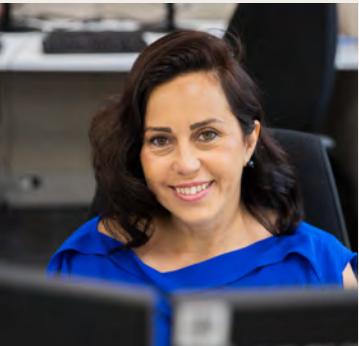
429,712

sales transactions processed



18,860

severances and consolidations processed



176,287

building permits processed

12,603

Requests for Reconsideration closed

4,080

appeals closed

All stats as of October 31, 2025



Built for change: Strategic direction
and evolution

mpac[™]

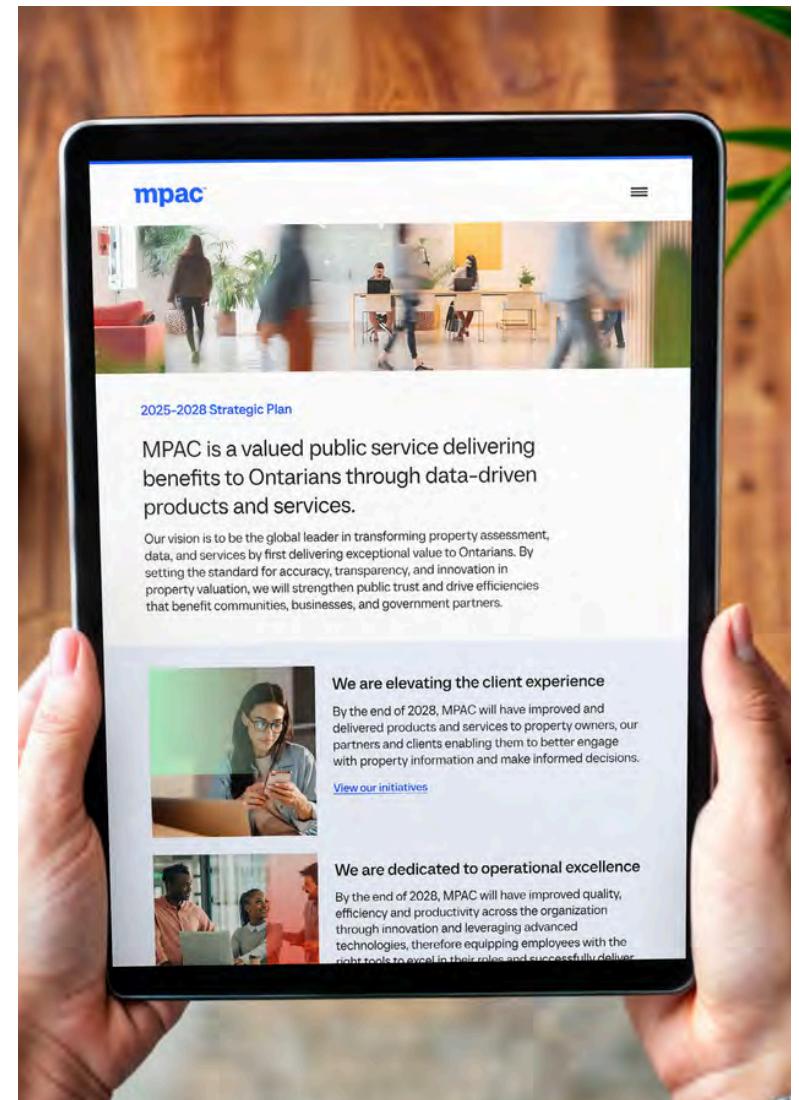
MPAC's 2025–2028 Strategic Plan

Ontario's municipalities are facing growing demands, from aging infrastructure and housing pressures to the need for faster, smarter planning, all while managing tight budgets and limited resources. MPAC's 2025–2028 Strategic Plan is designed to help meet these challenges head-on, with a clear focus on delivering tangible value to municipalities through:

- **Modernizing assessments:** We're investing in scalable systems, real-time data, and digitization to give municipalities the tools they need for more accurate budgeting, planning, and service delivery.
- **Empowering smarter decisions:** We're transforming property data into actionable insights that can inform infrastructure planning, economic development, and policy.
- **Strengthening communities:** We're helping municipalities do more with less by improving operational efficiencies and delivering greater value.

We're committed to being responsive, relevant, and ready for what's next. That's why we're transforming from a trusted service provider to a strategic partner, delivering greater value, driving innovation, and unlocking new opportunities for collaboration. While we evolve, our foundation remains unchanged: providing accurate, transparent, and reliable assessments.

We've also reimagined our visual identity to reflect a more modern and approachable look, with design choices that meet the Accessibility for Ontarians with Disabilities Act standards and support clearer, more inclusive communication.



Our commitment is clear: we're here to help municipalities thrive in a changing landscape. By unlocking the full potential of MPAC's data, technology, and people, we're building a future where municipalities are empowered to lead with confidence. After all, you've invested in us. MPAC is funded by you, for you. We're built for this.



mpac Municipal Property Assessment Corporation™

mpac.ca

2025-2028 Strategic Plan

We are elevating the client experience

By the end of 2028, MPAC will have improved and delivered products and services to property owners, our partners and clients enabling them to better engage with property information and make informed decisions.

We are focused on enhancing client experiences by fostering collaboration, increasing awareness, and delivering value. We are prioritizing education and two-way engagement for residential property owners, deepening industrial and commercial clients' understanding of assessment and tax topics, and strengthening collaboration with municipalities and government partners as a trusted resource.

We are dedicated to operational excellence

By the end of 2028, MPAC will have improved quality, efficiency and productivity across the organization through innovation and leveraging advanced technologies, therefore equipping employees with the right tools to excel in their roles and successfully deliver future assessment services.

We are focused on driving operational excellence by advancing data quality, digitization, and AI while ensuring strong privacy protections. We are proactively preparing for future property assessments, strengthening assessment capabilities for industrial and commercial properties, and optimizing operational efficiency with secure, inclusive, and user-friendly tools that enhance employee experience and productivity.

MPAC is a valued public service delivering benefits to Ontarians through data-driven products and services.

Our vision is to be the global leader in transforming property assessment, data, and services by first delivering exceptional value to Ontarians. By setting the standard for accuracy, transparency, and innovation in property valuation, we will strengthen public trust and drive efficiencies that benefit communities, businesses, and government partners.

We are strengthening our bottom line

By the end of 2028, MPAC will have established the Commercial and Client Solutions Division (CCS) as a key engine of growth and innovation, driving sustained impact and value for our core business and beyond.

We are focused on maximizing value and revenue by ensuring our organization is ready to seize strategic opportunities. We are strengthening our operating model to enhance competitiveness, evolving our products and services to meet customer needs, and equipping our commercial team with the resources needed to scale effectively.

We live our values

- 01 Accountable
- 02 Transparent
- 03 Customer-focus
- 04 Innovative
- 05 Inclusive

We deliver exceptional employee experiences

By the end of 2028, MPAC will have met talent, and skill needs and have an inclusive, engaged and continuous learning culture.

We are focused on fostering a strong employee experience by attracting, investing in, and retaining top talent. We are committed to equitable career development, providing learning opportunities, mentoring, and coaching to support versatile career paths. Our succession planning ensures smooth transitions for key roles, while our inclusive and engaging culture values employee input, encourages collaboration, and drives innovation in alignment with MPAC's core values.



Delivering impact: Supporting
municipal outcomes



MPAC continues to enable municipal success by delivering tangible solutions that address real, local challenges. Through robust data, innovative platforms, and strategic partnerships, we help municipalities to make informed decisions and drive meaningful outcomes.

Municipal impact: Turning strategy into action

Throughout 2025, municipalities across Ontario used MPAC tools to tackle real challenges, improve service delivery, and make informed decisions. From large urban centers to rural townships, we partnered with communities of every size to unlock the power of property data. This is collaboration in action, building toward something greater.

Enhancing access to property assessment data

In spring 2025, MPAC launched a one-year pilot program that gave municipalities the option to receive a monthly export of the Electronic Assessment Information file. This initiative, made possible through collaboration with Teranet and the Province, enhances access to timely property data by expanding the limit from four unique exports per year to a monthly data refresh.

The Electronic Assessment Information file provides a comprehensive snapshot of each municipality's assessment information to help support internal planning. With this enhanced access, municipal Geographic Information System teams can more easily integrate assessment data into their internal mapping systems. Additionally, Planning and Finance teams can better monitor growth and changes in property types, property codes, structures, and services.

“

The City of Greater Sudbury is pleased to have enhanced access to the Electronic Assessment Information file. This improvement allows us to update our Geographic Information System more frequently, ensuring we're using the most accurate, up-to-date information to support decision-making and deliver services to our community.

”

Krista Carre | Manager of Geographic Information System Operations, City of Greater Sudbury

Collaborative partnerships drive progress

In 2025, we strengthened key partnerships with industry leaders to enhance governance and deliver solutions that matter. Through working groups and ongoing engagement, we've aligned priorities, shared insights, and built tools that reflect municipal needs.

Municipal Liaison Group

A key driver of our shared success has been the Municipal Liaison Group, a strategic advisory body that fosters open, regular, and ongoing dialogue between MPAC and the municipal sector. The Municipal Liaison Group serves as a platform for exchanging information and perspectives on property assessment and MPAC initiatives that impact municipalities. Through this engagement, the Municipal Liaison Group has helped ensure our services are aligned with municipal needs and priorities.

This year, we revised the Municipal Liaison Group's governance framework to support more inclusive and effective collaboration:

- **Composition and meeting frequency:** Updated to reflect broader representation and more consistent engagement.
- **Membership terms and representation:** Clarified roles for members and associations to ensure diverse municipal voices are heard.
- **Responsibilities and meeting approach:** Refined expectations and structure to support productive discussions.
- **Sub-committees:** Introduced focused groups to address specific topics and drive deeper insights.





Together with our municipal partners, the Municipal Liaison Group has helped advance several key initiatives:

- Data Sharing Services Agreement
- Market Trend Reports
- Vacant Home Tax Support
- Optional Small Business Subclass
- Electronic Delivery of the Assessment Roll
- Corporate Strategy Alignment
- Methodology Guides
- Municipal Election Strategy
- Pre-Roll Disclosure and Assessment Update Strategy
- Electronic Assessment Information (EAI) Pilot
- Enhancements to MPAC Municipal Connect and MPAC AboutMyProperty™
- MPAC Data Strategy
- Service Level Agreement

“

I hope you'll consider getting involved. It's a great way to stay informed, help shape change, either on the Municipal Liaison Group or on one of its sub-committees, and you will be joining a trusted network of individuals across the province who bring their own experiences, perspectives, and technical skills to the table, which adds depth to the conversations and provides continuous learning opportunities for all of us.

”

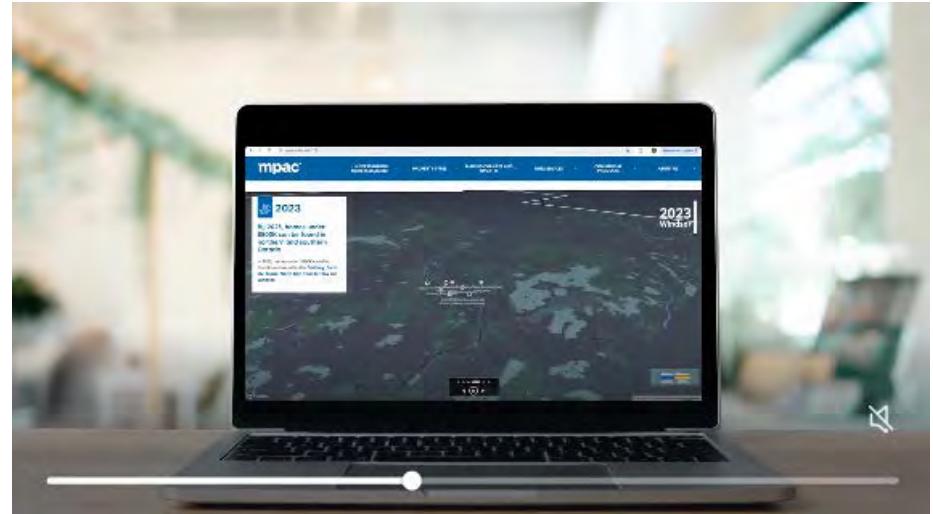
Shane Manson | Senior Manager, Revenue and Property Tax, City of Markham

Municipal Survey feedback

Feedback from municipalities continues to guide our approach, ensuring collaboration translates into real results for communities across Ontario.

Municipalities told us they needed quicker, easier access to localized property data, and we listened. Guided by insights from our Municipal Survey, MPAC integrated our Property Pulse Dashboard into MPAC Municipal Connect, giving municipal staff secure, centralized access to residential sales trends by municipality, property type, age, and sales period. This enhancement is a direct result of meaningful collaboration and our shared commitment to data-driven decision-making. By embedding this tool into a platform that municipalities already use, we've made it simpler to find the insights needed for planning, budgeting, and policy development.

This is a great example of how municipal feedback shapes our services and drives innovation.



A view of the [Property Pulse dashboard](#) accessible through MunicipalConnect.

Showcasing the power of MPAC Municipal Connect

MPAC Municipal Connect is the go-to online resource for Ontario municipalities to access property assessment information and data. At this year's Ontario Municipal Tax and Revenue Association (OMTRA) Conference in Huntsville, MPAC's Laura Voltti, Regional Manager, Zone 7 (Northern Ontario) and Natasha Dawood, Senior Manager, Professional Services participated in a collaborative session that highlighted how municipalities are using MPAC Municipal Connect, products, and data to support their work.

They were joined by municipal partners – Barbara Malta, Intermediate Tax Accountant, City of Mississauga, Kate Farwell, Manager of Taxation and Revenue, Municipality of South Huron, and Jennah Carere, (former) Advisor, Financial Policy and Taxation, Region of Peel – who shared real-world examples of how they use MPAC Municipal Connect to enhance efficiency and decision-making within their communities.

“

It's always inspiring to see our team and municipal partners come together to share ideas and best practices. Our session at OMTRA sparked great discussion and even included a live poll to gather input on how we can make MPAC Municipal Connect even more valuable. We're constantly listening, learning, and refining our tools to better meet municipal needs. It was fantastic to see the enthusiasm from our municipal colleagues and how they're using MPAC's products to deliver results for their communities.

”

Mary Dawson-Cole | Director, Municipal and Stakeholder Relations, MPAC

Value-added services highlights

Property assessment data is a powerful tool that communities can use for planning roads, emergency services, and sustainable growth. That's why MPAC is taking a broader view, offering new solutions and resources to help municipalities succeed today and prepare for tomorrow.

By working closely with municipalities, we've moved beyond one-size-fits-all solutions to deliver curated, localized support that reflects what matters most to municipalities. Whether it's targeted content, tailored training, or meaningful conversations, we're here to support municipalities with the data and insights they need.

Custom data requests

In addition to the vast amount of property data available in MPAC Municipal Connect, we provide curated custom reports based on municipalities' unique needs, including information such as detailed historical data, regional breakdowns, and comparative analysis across municipalities.

From the beginning of 2025 to the end of Q3, we successfully delivered **64** customized data reports to **50** unique municipal partners and organizations, saving time and enabling staff to provide better services.

We don't just deliver data, we also help you use it. Our Municipal and Stakeholder Relations team offers training, webinars, and one-on-one support to ensure you get the most out of MPAC Municipal Connect and our data products.

Many of our standard services started as custom requests. When we see recurring themes or ideas that could benefit all municipalities, we work to turn them into tools and resources available to everyone. So, keep bringing your requests forward. Your ideas drive innovation and help shape the future of our services.

Connecting systems for real results: Streamlining building permit data

In 2025, MPAC and the City of Ottawa reached an exciting milestone with a new Application Programming Interface (API) integration that enables MPAC to ingest building permits and plans. This achievement reflects strong collaboration between teams across both organizations. The integration is a game-changer, enabling the City to send building information to MPAC more efficiently, which means new property tax growth can be captured and reflected more quickly.

“

This is amazing! I remember when we first started exploring creative ways to use technology to advance the City of Ottawa’s assessment growth with MPAC. Congratulations to everyone involved in this – your partnership, collaboration, and innovation made this possible!

”

Wendy Stephanson | City Manager, City of Ottawa

Assessment Base Management course

Understanding property assessment is essential for municipalities, especially as processes and policies continue to evolve. That's why MPAC has been working on developing our Assessment Base Management course throughout 2025.

The course will be designed to build practical skills in property assessment and taxation for municipal staff at all levels. Whether new to municipal finance or experienced in assessment roles, participants will benefit from a structured learning experience that strengthens their understanding and supports day-to-day responsibilities.

This 12-module course, to be launched in 2026, will provide a comprehensive overview of MPAC's systems, processes, tools, and platforms. It will equip learners to monitor assessment growth, identify assessments at risk, and contribute to a predictable and stable assessment roll. Strong assessment base management supports sustainable property tax revenues and ensures fair, equitable treatment for property owners.

Tailored content for targeted impact

Recognizing that each municipality has unique priorities, MPAC continues to tailor engagement opportunities to better reflect the diverse needs and preferences of municipal staff. Whether through our Municipal Webinar Series, quarterly municipal meetings in-person and virtually, or small-group geographic zone meetings, these sessions offer timely updates, practical insights, and region-specific content. By tailoring engagement to what matters most in each community, MPAC is making it easier for municipal staff to access relevant information, share experiences, and apply learnings to local decision-making.



Shaping learning together: Morning Connection series

In 2025, our Zone 5 (Central Ontario) Municipal and Stakeholder Relations team engaged past attendees of the Morning Connection series (smaller geographic-based virtual sessions) to help choose topics for the year ahead. The selected sessions covered a wide range of municipal priorities, including Assessment 101, severances and consolidations, municipal capital facilities, addressing and MPAC AboutMyProperty™, legislative notices, MPAC Municipal Connect, and year-end product overviews.

By involving municipal staff in shaping the content, we ensured each session addressed their needs and provided actionable insights.

“

Our Morning Connection sessions have been a valuable resource throughout the year. The topics are timely, the presenters are knowledgeable, and the format encourages meaningful engagement. Each session offers practical takeaways that directly support the Town of New Tecumseth’s work. Our partners at MPAC do a fantastic job making complex topics clear and accessible. I am already looking forward to what’s planned for 2026!”

”

Pam Childs | Supervisor of Revenue, Town of New Tecumseth

Public awareness campaign

Clear and consistent communication helps residents better understand how property assessment supports local services and fair taxation. MPAC's public awareness campaign was designed to complement municipal efforts by providing high-quality educational content that explains how property assessment works. Through province-wide outreach, the campaign builds public trust and confidence in the system while helping municipalities extend their reach, reinforce key messages, and support transparency in a way that's timely, consistent, and effective.





Looking toward the future: What's next
and municipal engagement

mpac

Future-ready tools and services

When looking to the future, municipalities need tools, insights, and support to plan and service growing communities with confidence. MPAC's vision is to help make that possible.

We see exciting opportunities to work together, whether through property census initiatives, garbage bag tag programs, or overflow call centre support. These partnerships ensure municipalities can do more as we navigate the future together.

We've invested in robust systems, harnessed powerful data insights, and prepared our teams to deliver greater value beyond our core mandate. Our tools and services are designed to meet your unique needs, streamline efficiency, and help you maximize the resources you already have.

Municipalities have already invested in MPAC, and the opportunity to leverage that investment is greater than ever. And it starts with a conversation.

Assessment Update status

While a province-wide Assessment Update hasn't occurred since 2016, MPAC continues to deliver exceptional value to Ontarians through data-driven products and services. We continuously capture, verify, and analyze property data to reflect changes such as new construction, renovations, and additions. We keep an up-to-date property inventory for the province as properties are added or changed, monitor market activity, process tax applications, and manage assessment reconsiderations and appeals.

Regardless of when an Assessment Update is announced, MPAC is ready. We've prepared for it by design building:

- A scalable, digital-first infrastructure
- Systems that are ready to support any cycle variation
- Expanded insights to meet evolving needs
- Public understanding through ongoing education and engagement



“

I'm continually inspired by the commitment and innovation I see from municipalities. At MPAC, we're passionate about partnering with you to deliver solutions that help achieve your goals. The stories in this publication show what's possible when we work together to drive meaningful change. I invite you to continue working with our team and keep sharing your stories. Your insights guide how we serve you, and together we can create solutions that best support your unique needs.

”

Jamie Bishop | Vice-President, Public Affairs and Customer Experience, MPAC



MPAC is built for what's next and ready by design to support your municipality's journey with the data, insight, and partnership you need to move forward with confidence. By harnessing MPAC's data, infrastructure, and expertise, we can work together to solve challenges and unlock new opportunities that deliver lasting value to all Ontario communities. Thank you for your partnership, trust, and vision. Let's keep building the future together.

Connect with us

MPAC has offices across Ontario to meet the needs of property owners in every community.

Customer Contact Centre

Toll Free: 1-866-296-6722

mpac.ca/contact

Monday to Friday –
8 a.m. to 5 p.m.

Mail

1340 Pickering Parkway,
Suite 101
Pickering, ON L1V 0C4

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Accessible formats and communication supports are available upon request.

Compliance statement: In keeping with the reporting requirements under the *Municipal Property Assessment Corporation Act*, the Corporation has complied with any policies, procedures, and standards established by the Minister under Section 10, and with the process established regarding the implementation of quality service standards by the Quality Service Commissioner.

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News Release: The EOWC Announces Chair and Vice-Chair at 2026 Annual General Meeting



Left-to-right: Doug Elmslie, Mayor, City of Kawartha Lakes; Hon. Nolan Quinn, Minister, Ministry of Colleges, Universities, Research Excellence and Security; Bob Mullin, Warden, Hastings County; Jennifer Murphy, Warden, Renfrew County; Steve Clark, MPP, Leeds-Grenville-Thousand Islands and Rideau Lakes; Tyler Allsopp, MPP, Bay of Quinte; Rice Bresee, MPP, Lennox and Addington; Earl Provost, Ontario Agent-General, Chicago; Billy Denault, MPP, Renfrew-Nipissing-Pembroke; Bonnie Clark, Chair, EOWC (Warden of Peterborough County); Bill Saunders, Warden, Frontenac County; Nathan Townend, Vice-Chair, EOWC (Warden of the County of Lennox and Addington); Mario Zanth, Warden, United Counties of Prescott and Russell; Steve Ferguson, Mayor, Prince Edward County; Hon. Lisa Thompson, Minister, Ministry of Rural Affairs; Scott Phelan, Deputy Chief of Staff, Premier's Office and Minister of Intergovernmental Relations; Francois Landry, Warden, United Counties of Stormont, Dundas and Glengarry; Robin Jones, President, AMO; Christa Lowry, Chair, ROMA; Meredith Staveley-Watson, Executive Director, EOWC; Richard Kidd, Warden, Lanark County.

Kingston, ON – On Friday, January 9, 2026, the Eastern Ontario Wardens' Caucus (EOWC), representing the region's 103 municipalities, proudly hosted its Annual General Meeting (AGM), welcoming distinguished partners.

The AGM provided an important opportunity to reflect on the progress made throughout eastern Ontario and to look ahead with renewed focus. Bringing together federal, provincial, and municipal leaders, the meeting highlighted shared commitment to strengthening the economic vitality, municipal infrastructure, rural health care, and overall quality of life for businesses and people in eastern Ontario.

The EOWC is pleased to announce Bonnie Clark, Warden of Peterborough County as Chair (acclaimed) and Nathan Townend, Warden of Lennox and Addington County, as Vice-Chair for 2026. Their leadership and experience will be instrumental as the EOWC continues to advance priorities and advocate on behalf of eastern Ontario communities.

EOWC Chair Clark shared the following statement:

"I am honoured to continue to serve as Chair of the Eastern Ontario Wardens' Caucus. Over the past year, we made meaningful progress, and I look forward to building on that

momentum in 2026. By working together with our municipal, provincial, and federal partners, we will keep advocating for priorities that matter most to eastern Ontario's rural and small-urban communities."

The EOWC extends its sincere thanks to speakers, Minister Lisa Thompson, Minister Nolan Quinn, Minister Rob Flack, Earl Provost, Ontario Agent - General (Chicago), and EORN Chair, Jennifer Murphy, for sharing their insights at the AGM. Their perspectives and leadership contribute to the advancement shared goals for eastern Ontario.

This year's AGM also included distinguished guests whose participation reinforced the importance of collaboration across all levels of government in addressing current challenges and future opportunities, throughout the region and Canada as a whole.

Thank you to our guests:

- MP Scott Reid
- Minister Nolan Quinn
- Minister Lisa Thompson
- MPP Billy Denault
- MPP Ric Bresee
- MPP Steve Clark
- MPP Ted Hsu
- MPP Tyler Allsopp
- Earl Provost, Ontario Agent-General (Chicago)
- Alexander Kostenko, Commercial Officer at the Ontario Trade and Investment Office in Chicago
- Scott Phelan, Deputy Chief of Staff, Office of the Premier and Ministry of Intergovernmental Relations
- Chad Crew, Stakeholders Relations Advisor, Premier's Regional Office in Ottawa
- Christa Lowry, ROMA Chair
- Robin Jones, AMO President
- Margot Cragg, Executive Director, MARCO
- Karen Nesbitt, Director of Policy and Government Relations, AMO
- Jen Liptrot, Director, Municipal Services Office (East)
- Cole Matthews, Senior Municipal Financial Advisor, Municipal Services Office (East)
- Jason St.Pierre, CEO, Eastern Ontario Regional Network

Over the past year, the EOWC has continued to advance its [strategic priorities](#), including economic resilience, municipal infrastructure, housing, and health care. As part of this work, the [EOWC is pleased to submit its recommendations](#) to the Ontario Government as part of the 2026 Budget Consultations.

As we move into 2026, the EOWC remains ready to work, and ready to grow with our partners to further these priorities. Together, we are building a region that is prosperous, connected, and prepared for the future.



Hon. Lisa Thompson, Minister, Ministry of Rural Affairs



Left-to-right: Hon. Nolan Quinn, Minister, Ministry of College, Universities, Research Excellence and Security; Scott Phelan, Deputy Chief of Staff, Premier's Office and Minister of Intergovernmental Relations; Hon. Lisa Thompson, Minister, Ministry of Rural Affairs; Steve

Clark, MPP, Leeds-Grenville- Thousands Lakes and Rideau Lakes; Bonnie Clark, Chair, EOWC; Earl Provost, Ontario Agent-General, Chicago.



Left-to-right: Bill Saunders, Warden, Frontenac County, Scott Reid, MP, Lanark-Frontenac; Kevin Farrell, CAO, County of Frontenac



Left-to-right: Jennifer Murphy, Chair, EORN and Warden, County of Renfrew; Robin Jones, President, AMO; Bonnie Clark, Chair, EOWC; Christa Lowry, Chair, ROMA.

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About the EOWC

The Eastern Ontario Wardens' Caucus (EOWC Inc.) is a non-profit organization representing 103 small-urban and rural municipalities across Eastern Ontario. Spanning 50,000 square kilometres and serving over 1.1 million residents, the EOWC has been a united regional voice for more than 20 years.

It advocates for municipal priorities and collaborates with all orders of government, businesses, non-profits, Indigenous leaders, the media, and the public to drive positive change for Eastern Ontario.

Visit the EOWC's website at eowc.org.

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2026 Vice-Chair, Warden of Lennox and Addington County, Nathan Townend

Executive Director, Meredith Staveley-Watson

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ON K8N 3A9 CA

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Kaitlyn Wendland

Subject: FW: EOWC News Release: The EOWC Champions Regional Priorities and Partnerships at ROMA 2026

From: Eastern Ontario Wardens' Caucus <eowc@eowc.ccsend.com>

Sent: January 21, 2026 1:10 PM

To: Robin Paquette <rpaquette@arnprior.ca>

Subject: EOWC News Release: The EOWC Champions Regional Priorities and Partnerships at ROMA 2026



News Release: The EOWC Champions Regional Priorities and Partnerships at ROMA 2026



Left-to-right: Billy Denault, MPP, Renfrew - Nipissing - Pembroke; François Landry, Warden, United Counties of Stormont, Dundas and Glengarry; Richard Kidd, Warden, Lanark County; Corinna Smith-Gatcke, Warden, United counties of Leeds and Grenville; Bonnie Clark, Chair, EOWC; Hon. Rob Flack, Minister, Ministry of Municipal Affairs and Housing; Jennifer Murphy, Warden, Renfrew County; Steve Ferguson, Mayor, Prince Edward County; Steve Clark, MPP, Leeds - Grenville - Thousand Islands and Rideau Lakes; John Jordan, MPP, Lanark - Frontenac - Kingston.

Eastern Ontario - The [Eastern Ontario Wardens' Caucus](#) (EOWC), representing 103 rural and small-urban municipalities, participated in the 2026 [Rural Ontario Municipal Association](#) (ROMA) Conference in Toronto, advocating for key regional priorities affecting eastern Ontario's communities.

"The ROMA Conference remains an essential forum to bring rural voices to the forefront of provincial decisions," said **EOWC Chair, Bonnie Clark**. "Our eastern Ontario municipalities face unique challenges and opportunities, and we are committed to advocating for our region's needs while working together with our provincial partners. Strong communities are the foundation of a strong Ontario and Canada, and that work begins at ROMA."

Serving 1.1 million residents and covering 50,000 square kilometres, the EOWC advocated to the Ontario Government on regional priorities including:

1. Supporting affordability together for rural and small-urban municipalities, businesses and residents
2. Creating a regulated paramedic college in Ontario
3. Modernizing the Ontario Provincial Police billing and *Provincial Offences Act* fines model

The EOWC also advocated for additional investment, systemic action, and government coordination around homelessness. Homelessness is growing fastest in rural and northern communities across Ontario. The EOWC supports the Association of Municipalities of Ontario (AMO)'s updated report and its recommendations, *"Municipalities Under Pressure One Year Later: An Update on the Human and Financial Cost of Ontario's Homelessness Crisis"*.

Throughout the conference, the EOWC met with provincial government leaders, opposition parties, and sector partners, including:

- The Honourable Lisa Thompson, Minister of Rural Affairs and Steve Pinsonneault, Parliamentary Assistant to the Minister of Rural Affairs
- The Honourable Rob Flack, Minister of Municipal Affairs and Housing
- The Honourable Michael Kerzner, Solicitor General
- Parliamentary Assistant Amarjot Sandhu, Ministry of Infrastructure
- Ontario New Democratic Party (NDP)
- Ontario Liberal Party
- Green Party of Ontario
- Hydro One

The EOWC was also proud to have regional Members of Provincial Parliament join meetings to advocate for the needs of eastern Ontario's 1.1 million residents. Thank you to:

- Steve Clark, MPP, Leeds – Grenville – Thousand Islands and Rideau Lakes
- Billy Denault, MPP, Renfrew – Nipissing – Pembroke

- David Piccini, MPP, Northumberland – Peterborough South
- John Jordan, MPP, Lanark – Frontenac – Kingston
- Dave Smith, MPP, Peterborough – Kawartha
- Ric Bresee, MPP, Hastings – Lennox and Addington
- Tyler Allsopp, MPP, Bay of Quinte

The EOWC's [2026 ROMA Advocacy Briefing Package](#), outlining priorities, data, and recommendations, is available at www.eowc.org.



Left-to-right: Nathan Townend, Vice-Chair, EOWC; Bonnie Clark, Chair, EOWC; Steve Clark, MPP, Leeds - Grenville - Thousand Islands and Rideau Lakes; Meredith Staveley-Watson, Executive Director, EOWC; Hon. David Piccini, Minister, Ministry of Labour, Immigration, Training and Skills Development; Hon. Michael Kerzner, Minister, Ministry of the Solicitor General; Jennifer Murphy, Warden, Renfrew County; Chris Harkins, Deputy Commissioner, OPP; Melissa Kittmer, Assistant Deputy Minister, Strategic Policy, Ministry of the Solicitor General; Robert Crate, Warden, Northumberland County; François Landry, Warden, United Counties of Stormont, Dundas and Glengarry.



Left-to-right: Steve Ferguson, Mayor, Prince Edward County; Steve Clark, MPP, Leeds-Grenville - Thousand Islands and Rideau Lakes; Steve Pinsonneault, Parliamentary Assistant, Minister of Rural Affairs; Mario

Zanth, Warden, United Counties of Prescott and Russell; Nathan Townend, Vice-Chair, EOWC; Bonnie Clark, Chair, EOWC; Hon. Lisa Thompson, Minister, Ministry of Rural Affairs; Richard Kidd, Warden, Lanark County; Bill Saunders, Warden, Frontenac County; Bob Mullin, Warden, Hastings County.



Left-to-right: John Jordan, MPP, Lanark - Frontenac - Kingston; Bob Mullin, Warden, Hastings County; Tyler Allsopp, MPP, Bay of Quinte; Doug Elmslie, Mayor, City of Kawartha Lakes; Amarjeet Sandhu, Parliamentary Assistant, Minister of Infrastructure; Dave Smith, MPP, Peterborough-Kawartha; Bonnie Clark, Chair, EOWC; Steve Clark, MPP, Leeds-Grenville - Thousand Islands and Rideau Lakes; Ric Bresee, MPP, Hastings - Lennox and Addington.



Left-to-right: Sheridan Graham, Secretary-Treasurer, EOWC; Wayne Gates, MPP, Niagara Falls; Nathan Townend, Vice-Chair, EOWC; Sol Mamakwa, MPP, Kiiwetinoong; Jennifer French, MPP, Oshawa; Tom Rakocovic, MPP, Humber River - Black Creek; Chris Glover, MPP, Spadina - Fort York; Lisa Vaugeois, MPP, Thunder Bay - Superior North; Meredith Staveley-Watson, Executive Director, EOWC; John Vanthof, MPP, Timiskaming - Cochrane; Marit Stiles, Leader, Ontario New Democratic Party; Peggy Sattler, MPP, London West; Doug Elmslie, Mayor, City of Kawartha Lakes; Terence Kernaghan, MPP, London North Centre.



Left-to-right: Dr. Adil Shamji, MPP, Don Valley East; Stephanie Smyth, MPP, Toronto - St. Paul's; Mary-Margaret McMahon, MPP, Beaches - East York; Ted Hsu; MPP, Kingston and the Islands; Stephanie Bowman, MPP, Don Valley West; Stephen Blais, MPP, Orléans; John Fraser, MPP, Ottawa South; Lee Fairclough, MPP, Etobicoke-Lakeshore; Andrea Hazell, MPP, Scarborough-Guildwood; Lucille Collard, MPP, Ottawa-Vanier; Rob Cerjanec, MPP, Ajax; Kevin Farrell, CAO, Frontenac County; Maureen Adams, CAO, United Counties of Stormont, Dundas and Glengarry; François Landry, Warden, United Counties of Stormont, Dundas and Glengarry; Nathan Townend, Vice-Chair, EOWC; Meredith Staveley-Watson, Executive Director, EOWC; Mario Zanth, Warden, United Counties of Prescott and Russell; Bill Saunders, Warden, Frontenac County; Jessica Uitvlugt, Administration and Communications Coordinator, EOWC.



Left-to-right: Nathan Townend, Vice-Chair, EOWC; Bonnie Clark, Chair, EOWC; Mike Schreiner, Leader, Green Party of Ontario; Aislinn Clancy, MPP, Kitchener Centre.



Left-to-right: Corinna Smith-Gatcke, Warden, United Counties of Leeds and Grenville; Bonnie Clark, Chair, EOWC; Doug Elmslie, Mayor, City of Kawartha Lakes, Julia Baldesarra, Senior Municipal Advisor, Hydro One; Roxanne D'Onofrio, Senior Municipal Advisor, Hydro One; Jason St. Pierre, CEO, EORN; Carma Williams, Councillor, United Counties of Stormont, Dundas and Glengarry; Meredith Staveley-Watson, Executive Director, EOWC; Steve Clark, MPP, Leeds - Grenville - Thousand Islands and Rideau Lakes.

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CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Subject: FW: Library Programming Updates!

From: Arnprior Library <library@arnpriorlibrary.ca>

Sent: Tuesday, January 13, 2026 3:19 PM

To: Kaila Zamojski <kzamojski@arnprior.ca>

Subject: Library Programming Updates!



Happy Winter and welcome to our new subscribers.

This is a quick update on our winter library programs with a full information newsletter to follow soon.

We've launched a new [calendar](#) on our website and it features individual program information as well as registration capabilities as required.

Save the date: February 14th for the library's 3rd Mardi Gras Extravaganza. It's an authentic New Orleans vibe (sights, sounds and food!) right in the heart of Arnprior - no travel required!!

- [Tickets are available now](#) and must be purchased in advance. This event is a fundraiser in support of adult programming including author visits, guest speakers and more.



Registration is also open NOW for our upcoming sessions of Baby Rhyme Time.

The [Wednesday program](#) begins February 11th and the [Friday program](#) begins February 13th. Each session runs for 5 weeks.

The program is free and both baby and caregiver require a valid library membership to successfully register. Spaces are limited.

No registration is required for our upcoming Teen Study Sessions.

We're rolling out the red carpet for high school students studying for their upcoming exams.

A space for collaborative study or independent work will be provided January 19 and 20 from 2:30 - 5pm.

Of course that means we'll be providing snacks too. Spread the word!



The library offers a variety of free adult programming throughout the week.. You can get more information for each of the regular events on our [calendar](#).

MONDAYS:

- **Whatknots Knitting Circle.** This is a drop-in program at 10am
- **Learn English with us.** This is a free program for newcomers with a solid base of English. If you are interested in more information, please [email](#) us and we will forward your request to our volunteer facilitator.
- **On parle: French conversation meet-up:** This drop-in program runs on Monday evenings 5:45 - 6:45. All skill levels are welcome.

TUESDAYS:

- **Scrabble Meet-ups** in the lower level Art Corridor (noon - 2pm). The library supplies the boards and all skill levels are welcome
- Our current **Arnprior 10 Book Club** is at capacity. Please [email](#) us if you'd like to be added to a waitlist to join the group that meets the first Tuesday of the month.

THURSDAYS:

- **Mahjong** players meet in the beautiful Scharf Hall between 12:30 and 3:30. All skill levels are welcome
- On the **first Thursday** of the month, the library partners with Hospice Renfrew to provide a **Grief Support meet-up**.

FRIDAYS:

- **Beginner English** for newcomers is scheduled every Friday morning. [Email](#) us if you know of someone who would benefit from this free meet-up.
- **Bridge** players meet Friday afternoons and while there is no cost, donations are accepted in support of the High School's Teens in Need initiative.

SATURDAYS:

- **The Millennial Book Club** meets on the last Saturday of the month to discuss their latest selection. If you are interested in more information on this club, please [email](#).

SUNDAYS:

- Our ongoing Busker's Cafe series will be moving to the last SUNDAY afternoon of the month. Join us January 25 for "Songs from the Radio" by Peter Newsom. In February, Jill Jeffrey will be on the stage in the main hall on February 22. These are free music afternoons and donations are welcome in appreciation of the music. Refreshments provided by Tim Hortons Arnprior.

Children's programming takes a break in January and will be back full force the first week of February! All you need is a library card to attend these free programs.



MONDAYS:

New starting February 9th is **Monday Moments Yoga** - a drop in program for school age kids.

The first Monday of the month we make room for our **TEEN Book Club**. [Email](#) us for more details.

WEDNESDAYS:

Our popular **LEGO Lounge** returns February 4th at 3:45.

Wednesday **Baby Rhyme Time** is a morning registered program.

THURSDAYS: Dungeons and Dragons meets in the main hall at 3pm weekly. [Email](#) us to inquire about participation.

There's a full slate of youth programs on **FRIDAYS**

- **Drop-in Toddler Tales** at 10am
- **Drop-in Preschool Story Time** at 11am
- **Friday Baby Rhyme Time** at 1:30pm

NOTE: we're finalizing details for our week long March Break line-up!

Come to explore your library!

We've got lots of comfy seating, a continuous book sale; self-serve coffee station; snack pantry; community bulletin board; recycle drop off for batteries, spent pens & markers as well as snack pouches; drop-off for Food Cycler by-product; a Jigsaw Puzzle Exchange and regular scheduled visits from St. John Ambulance Therapy Dogs who stop by primarily to greet the after school contingent!

Please note: We're in the process of migrating our newsletter subscription list to a new email distribution system which will be upgraded prior to the next information mail out!



You received this email because you subscribed to our list. You can [unsubscribe](#) at any time.

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